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Witness: David L. Gladey, Lavelle Freeman, John P. Dipaola-Tromba, Jennifer A. Schilling and Elli Ntakou
Request from: Office of Consumer Counsel

Question:

Refer to Exhibit CLP-TSP-3, at p. 8. The Company shows the Targeted System Performance tier adding $374 million over five years above the Sustained tier, described as Enhanced Reliability, Asset Health and Resiliency Programs. Identify every program funded by that $374 million, with the amount and year for each, and state what each delivers that the Sustained tier does not.

Response:

The breakdown of the $374M per program and per year is as follows:

Year of Program	Resilience ($1,000)	Asset Health ($1,000)	Enhanced Reliability ($1,000)
2027	5,000	7,688	10,000
2028	25,000	17,440	15,280
2029	30,000	19,897	15,680
2030	40,000	45,137	16,113
2031	55,000	53,175	18,685
Total	155,000	143,337	75,758

Please refer to CLP-TSP-3, page 11, listing the benefits of the incremental spending on these programs from Sustained to Targeted System Performance Plan, namely rows "RE08 Resilience/ Reliability" for columns Resilience and Enhanced Reliability and "Asset Health Risk" for the Asset Health column, above.

There are multiple asset-health initiatives included in the $374M differential over the years 2027-2031. For example, $25M is included in the 2030 and 2031 investments for substation aging infrastructure replacements and transformer asset health programs. These investments would facilitate additional replacements of aging substation batteries, station service transformers, electromechanical relays, and circuit breakers. Transformer asset health is allocated $15M of the incremental investment each year in 2030 and 2031. This would facilitate the replacement of two additional substation transformers. These additional units bring the quantity of planned transformer replacements to the recommended level of eight replacements per year versus the six replacements in the Sustained plan. This plan includes $155M of resiliency funding focused on

targeted reconductoring with spacer cable design to improve storm performance and lower storm cost. Smart switch funding is accelerated by $27M to more quickly reduce the number of zones that impact over 500 customers and aging infrastructure is also accelerated in right-of-way ($22M), underground cable PILC replacement ($27M), and overhead bare Cu replacement ($20M) to prevent additional failures of these aging assets impacting both reliability and operational flexibility. Customer focused funding is also included to address CEMI ($21M) and to improve poor town scorecard performance ($27M) which typically impacts smaller groups of customers experiencing poor reliability performance.

In all of these categories, the work included in the Targeted System Performance tier is designed from a different perspective that leverages a more proactive, holistic and longer-term approach informed by data analytics not historically available to the Company. In each of the investment categories, programs and projects are identified using a data-driven methodological approach to identify at-risk zones based on historical performance, as well as predicted performance based on construction type, tree conditions, and customer impact. The fundamental theory in this shift to a more data-driven planning function is to drive efficiency and effectiveness so that the dollars invested go further and achieve more for customers due to the ability to harness analytical constructs to inform decisions.