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Program Release Form

Approved at June 9, 2021 EPAC

Link to Meeting Minutes

Date Prepared: 05/25/2021	**Project Title: [redacted] OCB Replacement Program Release**
Company: Eversource CT	**Facility Name: [redacted]**
Organization: Asset Management	**Project Number: CS00416**
Project Initiator: [redacted]	**Class(es) of Plant: D SS**
Project Manager: [redacted]	**Project Category: Stations - Circuit Breakers**
Project Sponsor: [redacted]	**Project Type: Program**
Program Level Title: CT OCB Replacement Program	**Capital Investment Part of Original Operating Plan? Yes**
Program Level Project Number: CS00411	**O&M Expenses Part of the Original Operating Plan? N/A**
Total Request: $2.325M – Full Funding	**Estimated in service date(s): December 2021**
	Facility Type (check all that apply): ☐ PTF ☐ non-PTF ☒ Distribution

Executive Summary

This Program Release is requesting $2.325M to [redacted]. The engineering work started under the Program Level initial funding work order CS004116. This release is to reallocate the minimal charges spent to date to this Release project under the CS00411 - CT OCB Replacement Program. The Program Level PAF had initial funding of $300K approved in PowerPlan on November 23, 2020, which was updated to $450K approved in PowerPlan on May 27, 2021. To date, the project scope, preliminary constructability walkdown and planning grade cost estimates have been completed. The work for the [redacted] is divided into two (2) groups as preliminary design for group one (1) is complete but preliminary design for group two (2) has not been completed at the time of this funding request. Group one (1), program release CS00416, expected to be in service in December 2021; and group two (2), program release CS00493, expected to be in service in December 2022.

This Program Release is requesting dollar authorization in accordance with the program level criteria specified in Program Level PAF CS00411 - CT OCB Replacement and Bus Rehabilitation Program – (Attachment E) and this document for this specific location. The scope for this Program Release is defined in the Program Level PAF and in this document with modifications necessary that address this location. Location/site modification from the Program Level PAF shall be fully described herein for scope and unit cost.

Project Scope

The scope includes the following:

[redacted]

Proper disposal of oil and removed equipment.

See Attachment B for the Nomenclature Diagram.

Equipment to Be Replaced

Nomenclature	Age	Equip Type	Manufacturer	Model	Load	V Class

[redacted]

A constructability review was performed on 02/22/2021 (see Attachment C). Scope issues in the constructability review document have been resolved and resolutions are incorporated in the Release PAFs and the estimates for this station's two (2) Releases.

Unitized Release Cost

Note: Dollar values are in thousands

Line item Category	Unitized Program Level PAF Cost*	Release Cost	Delta
1. ROW / Easements / Land Acquisition			
2. Environmental Approvals / Permits			
3. Outreach	$3	$2	($1)
4. Siting Approvals / Permits	$7	$7	$0
5. Engineering / Design	$29	$29	$0
6. Materials (Eversource purchased)	$357	$225	($132)
7. Construction (incl matl's by contractors)	$630	$575	($54)
8. Testing / Commissioning	$345	$349	$4
9. Project Mgmt Team	$11	$12	$1
10. Removals	$38	$38	$0
11. Other			
12. Risks **	$211	$228	$17
SUBTOTAL DIRECTS W/ RISKS	**$1,625**	**$1,466**	**($159)**
13. Indirects/Overhead	$779	$687	($92)
14. AFUDC	$145	$47	($98)
PROJECT TOTAL – BASELINE BUDGET	**$2,550**	**$2,201**	**($349)**
15. Contingency	$133	$125	($8)
TOTAL CAPITAL REQUEST	**$2,682**	**$2,325**	**($357)**
16. Reimbursables/Customer Contribution			
PROJECT TOTAL (LESS REIMBURSABLES)	**$2,682**	**$2,325**	**($357)**
O&M			
Total Request	**$2,682**	**$2,325**	**($357)**

* Adjusted for four (4) OCBs

** See the Risks and Risk Mitigation Plans section below for the cost breakdown of the risks.

Unitized / Release Comparison				
	Equipment	Unitized	This Release	WBS Affected
1.	OCBs			
a.	Feeders	4 x 1200A	2 x 1200A	7, 8
b.	Ties & Transformers	1 x 2000A	2 x 2000A	7, 8
2.	GOP Disc Switches			
a.	Feeders	4 x 1200A	2 x 1200A	7, 8
b.	Ties & Transformers	1 x 2000A		
c.	Reactors	4 x 1200A		7, 8
3.	Hook Disc Switches			
a.	Feeders	8 x 3 1200A		7, 8
b.	Ties & Transformers	1 x 3 2000A		7, 8
4.	Surge Arrestors		6 x 1.6 Ohm	
5.	Reactors	4 x 3		7, 8
6.	Grounding Switches	4 x 3		7, 8

Justification for Modification

1. **ROW / Easements / Land Acquisition: $0K** - No changes with respect to the program.
2. **Environmental Approvals / Permits: $0K** - No changes with respect to the program.
3. **Outreach: ($0.5K)** - Minor changes with respect to the program.
4. **Siting Approvals / Permits: $0K –** No changes with respect to the program.
5. **Engineering / Design: $0K** - No changes with respect to the program.
6. **Materials (by Eversource: ($132K)** - This Release has no reactors, reactor switches or surge arrestors and tie and transformer circuit breakers do not have disconnect switches resulting in less materials by Eversource.
7. **Construction (including materials supplied by contractors): ($54K) -** This Release has no reactors, reactor switches and tie and transformer circuit breakers do not have disconnect switches resulting in less construction and materials by the Contractor.
8. **Testing / Commissioning: $4K** – Minor changes with respect to the program.
9. **Project Management Team: $1K** - Minor changes with respect to the program.
10. **Removals: $0K** - No changes with respect to the program.
11. **Other: $0K** - No changes with respect to the program.
12. **Risk: $17K** – Minor changes with respect to the program due to the differences in types and quantities of equipment between the program and the release. See the risk breakdown under the Project Costs Summary table below.
13. **Indirects/Overhead: ($92K)** - Indirect charges are calculated using the direct charges as input, so the differences in direct charges for this release over the unitized program cost estimate results in different indirect costs.
14. **AFUDC: ($98K)** - The AFUDC is a direct result of the changes in direct charges for this release over the unitized program cost estimate.
15. **Contingency: ($8K)** – Minor changes with respect to the program. Contingency is a result of the changes in direct charges for this release over the unitized program cost estimate.
16. **O&M: $0K –** No changes with respect to the program.

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Project Costs Summary

Note: Dollar values are in thousands

Line item Category	Prior Authorized	Actuals to Date	2021 to Go	2022	2023	2024	2025	2026	Total
1. ROW / Easements / Land Acquisition									
2. Environmental Approvals / Permits									
3. Outreach			$2						$2
4. Siting Approvals / Permits			$7						$7
5. Engineering / Design	$400	$2	$25	$2					$29
6. Materials (Eversource purchased)			$225						$225
7. Construction (incl matl's by contractors)		$1	$575						$575
8. Testing / Commissioning			$349						$349
9. Project Mgmt Team	$50		$10	$2					$12
10. Removals			$38						$38
11. Other									
12. Risks			$228						$228
SUBTOTAL DIRECTS W/ RISKS		**$3**	**$1,459**	**$4**					**$1,466**
13. Indirects/Overhead		$4	$678	$5					$687
14. AFUDC			$47						$47
PROJECT TOTAL – BASELINE BUDGET		**$7**	**$2,185**	**$9**					**$2,201**
15. Contingency			$125	$0					$125
TOTAL CAPITAL REQUEST		**$7**	**$2,310**	**$9**					**$2,325**
16. Reimbursables/Customer Contribution									
PROJECT TOTAL (LESS REIMBURSABLES)		**$7**	**$2,310**	**$9**					**$2,325**
O&M									
TOTAL REQUEST	**$450**	**$7**	**$2,310**	**$9**					**$2,325**

Note: Explain unique payment provisions, if applicable: *Provide a detailed breakdown of Other costs here.*

Risk	Funded Amount
Control Breaker Cables Failures	$20K
Underground Conduit Damaged	$20K
Delays / outages related to breaker energization plans	$90K
Design development Risks	$39K
Severe Weather Delays	$39K
Existing foundations not suitable for re-use	$20K
Total	$228K

Breakout Costs

Note: Dollar values are in thousands

Line item Category	Prior Authorized	Actuals to Date	2021 to Go	2022	2023	2024	2025	2026	Total
ST Labor		$2	$51	$2					$54
OT Labor									
Outside Services Labor		$1	$915	$2					$918
Materials*			$225						$225
Removals			$38						$38
Other			$355	$0					$356
Indirects		$4	$678	$5					$687
AFUDC			$47						$47
TOTAL CAPITAL REQUEST - W/O REIMBURSABLES	**$450**	**$7**	**$2,310**	**$9**					**$2,325**

*All materials including Eversource purchased and outside service purchased. Note that outside service purchased material included in construction in project cost summary above

Future Financial Impacts:

Provide below the estimated future costs that will result from the project: **N/A**
Note: Dollar values are in thousands:

Future Costs	Year 20__	Year 20__	Year20__	Year 20__+	Total Future Project Costs
Capital	$ -	$ -	$ -	$ -	$ -
O&M	-	-	-	-	-
Other	-	-	-	-	-
TOTAL	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**

Describe the estimated future Capital, O&M and/or Other costs noted above:

What functional area(s) will these future costs be funded in? **N/A**
A representative from the respective functional area is required to be included as a project approver.

If this is other than a Reliability Project, please complete the section below; N/A

Provide below the estimated financial benefits that will result from the project:
Note: Dollar values are in thousands:

Future Benefits	Year 20__	Year 20__	Year20__	Year 20__+	Total Future Project Benefits
Capital	$ -	$ -	$ -	$ -	$ -
O&M	-	-	-	-	-
Other	-	-	-	-	-
TOTAL	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**

Describe the estimated future Capital, O&M and/or Other benefits noted above: **N/A**

What functional area(s) will these benefits be reflected in? **N/A**
A representative from the respective functional area is required to be included as a project approver.

Asset Retirement Obligation (ARO) and/ or Environmental Cleanup Costs (Environmental Liabilities):

Is there an ARO associated with this project? If yes, please provide details: **No**

Are there other environmental cleanup costs associated with this project? **Possibly**
If yes, please provide details:
No subsurface work resulting in environmental cleanup costs is expected. There is a risk that some underground conduit and/or some of the foundations will require replacing resulting in contaminated disposal costs.

Alternatives Considered with Cost Estimates

There are no changes from the Program Level PAF.

Regulatory Approvals

None. There are no changes from the Program Level PAF.

Risks and Risk Mitigation Plans

Risk	Mitigation
Control Breaker Cables Failures	Perform continuity checks on control cables and install new control breaker cables if required.
Underground Conduit Damaged	Check for conduit damage and replace Underground Conduit if required.
Delays / outages related to breaker energization plans	Rescheduling and OT as required if outages cannot be performed during the scheduled times due to unforeseen circumstances.
Design development Risks	Re-Design Allowances
Severe Weather Delays	Rescheduling and OT as required
Existing foundations not suitable for re-use	Preliminary checks have indicated that the foundations can be reused. During construction, further checking is required and foundations to be replaced if required.

Contingency-

Contingency of $125K is included in the estimate for potential risks or project unknowns.

Project Schedule

Milestone/Phase Name	Estimated Date
Release Approval at EPAC	June 2021
Detailed Design Complete	August 2021
Construction Start	November 2021
In Service Date	December 2021
Release Close-Out	June 2022

See attachment D for the P6 Schedule.

Attachments

- Attachment A: C-21-336 CS004116 [redacted] Grp 1 OCB Estimate1 rev 1
- Attachment B: CS00416 [redacted] OCB Nomenclature Diagram
- Attachment C: SS Constructability Review Document [redacted] MOCB SA03152021
- Attachment D - CS00416 - [redacted] OCB Replacement Schedule
- Attachment E – CS00411 - CT OCB Replacement and Bus Rehabilitation Program Level PAF

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INSTRUCTIONS:
It is the responsibility of the initiator to contact the subject matter experts in the listed area disciplines to determine if the project considerations contained in this list are applicable to their project. They should fill out the checklist and determine a transition plan for the purpose of project execution. See the PAF Guide for additional instruction.

Project Checklist - Transmission & Substation Capital Project					
Project Name: [redacted] **OCB Replacement Program Release**				**Project Number: CS00416**	
Facility Type: ☐ BPS ☐ BES ☐ PTF ☐ non-PTF ☐ CIP ☒ Distribution					
PLANNING					
Is a NX-9 required?				No	
Is an ISO-NE PAC presentation required?				No	
ISO-NE Presentation Date (if completed):				N/A	
Cost in ISO-NE Presentation ($M) (if completed):				N/A	
Is a PPA required?				No	
Is a TCA Application Required?				No	
TCA Submittal Date (if submitted):				N/A	
Cost in TCA Submittal ($M) (if submitted):				N/A	
Enter ISO-NE RSP / Asset Condition ID, if assigned:				N/A	
PLANNING/PROTECTION & CONTROLS					
Are RAS/SPS/UVLs affected?				No	
OPERATIONS					
Outage Required?	☒ Primary Equipment (Power Transfer)	☒ Secondary Equipment (P&C only)	☐ Outage Not Required		
Do SCLL Conditions Exist?				No	
Has an outage schedule been approved?				No	
Are Operations & Maintenance procedures/training required?				No	
STANDARDS					
Does the project include standard equipment and designs?				Yes	
SUBSTATION ENGINEERING					
Does this impact Revenue Metering				No	
Is preliminary short circuit/ breaker duty analysis required?				Yes	
Are there any changes to the baseline audible noise?				No	
Is there an impact to the existing ground grid?				No	
Is a Transient Over Voltage (TOV) analysis required?				No	

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Project Checklist - Transmission & Substation Capital Project	
Project Name: [redacted] OCB Replacement Program Release	**Project Number: CS00416**
P&C ENGINEERING	
OP-22 - Are PMUs and DDR required?	No
If BPS, is an NPCC Directory #4 presentation required?	No
Are ISO-NE OP-24 Appendix B updates necessary?	No
TRANSMISSION LINE ENGINEERING	
Are there any changes that affect the baseline EMF?	No
Are there any changes that affect the baseline EMI?	No
SITING	
Is a Siting filing required? *(If yes, list in regulatory approvals section)*	No
PERMITTING	
Is there any permitting required? *(If yes, list in regulatory approvals section)*	No
SITING & CONSTRUCTION SERVICES (OUTREACH)	
What is the level of outreach expected?	Low
INITIATOR	
Has a field constructability review been completed?	Yes
INVESTMENT RECOVERY	
Does the project require development of an Investment Recovery plan?	No
COST ESTIMATING	
What team/firm prepared the cost estimate?	Estimate was prepared by Eversource Engineering
Name of the person who prepared the estimate:	[redacted]
Was the estimate reviewed by Eversource Estimating?	Yes - Full Review

Cost Estimate Backup Details

See Attachment A for the cost estimate.

ESTIMATE SUMMARY

Project Title: [redacted] 1 OCB Replacement Release
Project Mgr/Lead: [redacted]
Project Number:CS00416
WO & Task #: TBD
Est. Revision # 1
Estimate Type - Station work

Estimate By: [redacted]
Date of Estimate: 04/20/2021
ISD:12/31/2021
Estimate # C-21-336

Template Revision # 01.61

ESTIMATE SUMMARY

Estimate Type: Planning

WBS	Description	TOTAL	% of Directs	% of Total	Priors	2021	2022	2023	2024	2025	2026
1	ROW / Easements / Land purchases										
2	Environmental Approvals / Permits										
3	Outreach	$2,400	0.2%	0.1%		$2,400					
4	Siting Approvals / Permits	$6,600	0.5%	0.3%		$6,600					
5	Engineering / Design	$29,200	2.0%	1.3%	$2,000	$25,000	$2,200				
6	Materials (Eversource purchased)	$224,800	15.3%	9.7%		$224,800					
7	Construction (incl matl's by	$575,500	39.3%	24.7%	$900	$574,600					
8	Testing / Commissioning	$349,400	23.8%	15.0%		$349,400					
9	PMT Project Mgmt Team	$11,600	0.8%	0.5%		$10,000	$1,600				
10	Removals	$38,400	2.6%	1.7%		$38,400					
11	Other										
12	Risks	$228,000	15.6%	9.8%		$228,000					
	Project Directs Total w/Risks	**$1,465,900**	100.0%	63.0%	**$2,900**	**$1,459,200**	**$3,800**				
13	Indirects/Overhead	$687,100		29.5%	$3,700	$678,400	$5,000				
14	AFUDC	$47,400		2.0%		$47,400					
	Project Total - Baseline Budget	**$2,200,400**		94.6%	**$6,600**	**$2,185,000**	**$8,800**				
15	Contingency	$125,000		5.4%		$124,900	$100				
	Project Total - Funding Approval Level	**$2,325,400**		100.0%	**$6,600**	**$2,309,900**	**$8,900**				
16	Reimbursables/Customer Contribution										
	Project Total (less reimbursables)	**$2,325,400**			**$6,600**	**$2,309,900**	**$8,900**				
		-									
	Amount of Escalation included above	$300					$300				
6	Total materials - Eversource	$224,800				$224,800					
	Total materials - Contractor										
	Total materials	$224,800				$224,800					
	NOTE: Risk / Contingency is 17.9% of Project Total Costs (incl escal/indirects/AFUDC but excl reimb.)										

Estimate Range

-25%	-	25%
$1,744,000	-	**$2,907,000**

COMMENTS:

[redacted]

Indirect rates based on: [redacted]. Station work

- Engineering to be outsourced with in-house review, construction and testing to be out-sourced with external resources.
- This estimate was developed with the use of existing breaker control conduits with no digging in existing soil.
- This estimate was developed utilizing the existing foundation, no new foundations were included in this estimate.
- Material estimates based on previous work, and vendor quotes.
- All new equipment will be installed within the confines of the existing fenced yard.
- No additional allowances have been added for aggressive outage recall times.
- Estimate includes risk for all new control cables to be installed in the event of failure during megger testing. This estimate includes addition risk if the switches due to long lead times are not here in time to take advantage of the OCB outages.

RISKS

Installation of all new control breaker cables	$	20,000
Underground Conduit condition	$	20,000
Delays / outages related to breaker energization plans	$	90,000
Design development Risks	$	39,000
Severe Weather. Delays. OT	$	39,000
Existing foundations not suitable for re-use	$	20,000

[redacted]

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Constructability Review Form: **Substation**

Project Title: [redacted] OCB Replacement Release	☐	Prior Constructability Review Performed?
	☐	Program Related Site Specific Review?
Project Numbers(s): CS00416	**Project Constructability Phase:**	
Date(s) of Constructability Review: **02/22/2021**	☐ Conceptual Engineering Design	
02/22/2021	☒ Preliminary Engineering Design	
	☐ Detailed Engineering Design	

Project Scope Statement: **as of 3/8/21**

Replace (14M-1X3-2 & 1X3-4?), (14M29-2 & -5), (14M9-2 RMV. only), (14M39-2, -5, -1H & LAs), (14M28-2, -5, -1H & LAs), (14M-91T-2), (14M24-2, -5 & LAs), (14M22-2, -5 & LAs), (14M7-2 & -5), (14M8-2 RMV. only)

Department Review/Walkdown Attendees*:

Required [X]	Attended [X]	Department	Name	Required [X]	Attended [X]	Department	Name
☒	☒	Project Management	[redacted]	☐	☒	S/S Engineering	[redacted]
☐	☐	Asset Management		☐	☐	P&C Engineering	
☐	☒	Constr. Management		☐	☐	Civil Engineering	
☐	☐	S/S Technical / LCE		☐	☐	Telecom	
☐	☐	S/S Operations**		☐	☐	Environmental	
☐	☐	Field Engineering		☐	☐	Real Estate	
☐	☐	Line Engineering		☐	☐	T&D ROW	
☐	☐	Vegetation Management		☐	☐	Survey Engineering	
☐	☐	Siting		☐	☐	Cost Estimating	
☐	☐	Safety		☐	☐	Outreach (SCS)	
☐	☐	SCADA		☐	☐	Material Procurement	

* **Sign-off in the table above for the Detailed Engineering Design Constructability Review indicates that all Action Items/Concerns from prior Constructability Reviews have been mitigated/resolved as documented in this form. Not every department is required to attend walkdowns for every project but should be consulted for project impact considerations**

** Internal Eversource Substation Operations must be included in review even if external construction resources are planned

Project Manager certifies that this review was performed to completeness, that all applicable departments were informed of the project and have had opportunity to provide input to this review:____[redacted]___*02/22/2021*___[redacted]___*Name / Signature*

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Constructability Review Form: **Substation**

Documents available for use on Constructability Review					
[X]	Deliverable	[X]	Deliverable	[X]	Deliverable
☒	Initial Scope -Birdseye site plan -General Arrangement	☐	Preliminary Drawings -Civil Site Drawing -Electrical Drawing -Section Drawings	☐	Prints in hand for marking up -Panel Front/Read View -Control Enclosure Layout -Floor / Wall Plans
☐	Detailed Scope Document	☐	Previous Notes	☐	Identify Required Contractors
☒	Proposed Schedule	☐	Major Material List	☐	Replace / Reuse of equipment
☐	Construction Sequence/Timeline	☒	Major Equipment Items	☐	Pre-Walkdown Comments / Observations

Action Items and Resolutions:

Item No.	Const. Review Action Item/Concern	Design Resolution/Mitigation:
1	Verify replacement of "Spare Breakers" [redacted]-2 ("removal only" was discussed)	Asset Management/Project Management
2	Consider installing 90-degree grounding studs at blade-side of [redacted]	Electrical Engineering
3	Verify need to replace [redacted] since it is new. (Mfr. 3/17)	Asset Management/Project Management
4	Verify need for aux. transformers required at breakers that do not have a neutral for the necessary 120 volts.	Electrical Engineering
5	Civil engineers to verify structural integrity of existing foundations & structural steel supports	Civil Engineering
6	Verify existing feeder bus connections, being 2/hole NEMAs, are compatible with new conductor design. May need to upgrade to 4/hole NEMA.	Asset Management/ Electrical Engineering
7	New switches, if not designed at same height and length, may require bus alterations/adjustment(bus side), conductor alterations(cable side).	Electrical Engineering
8	[redacted] LAs are incorrect on the nomenclature print. Actually, attached to line-side of -5. Do we replace like other feeder scopes?	Asset Management/ Electrical Engineering
9	[redacted] LAs are incorrect on the nomenclature print. Actually, attached to line-side of -5. Do we replace like other feeder scopes?	Asset Management/ Electrical Engineering

	Key Review Item Description	N/A or No Concern	Review Notes, Concerns, or Additional Info Needed
A	**General**		
1	**Any safety hazards specific to the facility? i.e. Low Bus, Deterioration, etc.**	☒	

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Constructability Review Form: **Substation**

	Key Review Item Description	N/A or No Concern	Review Notes, Concerns, or Additional Info Needed
2	**Prior known Site-Specific Conditions - Common or Obvious station Issues**	☐	May be issues with control cables
3	**Scope Adequately Developed** Consider Physical Installation, P&C Scope, Civil Scope, Engineering studies, Design standard adherence	☐	See action items above.
4	**Materials Identified/Ordered** Long Lead Equipment? Specialty material considerations? Review BOM lead times and project need dates Bids for Specialty Major Materials - Identify Specialty Equipment & Materials potentials - temporary/replacement Any Materials needed to facilitate construction access?	☐	Breakers not ordered, need project approval. Could be delayed at US/Mexico border. 21+ weeks lead-time for breakers.
5	**Any impacts that would drive T-Line Eng Scope?**	☒	~~TBD~~
6	**Any other known projects that could overlap or impact outage work?**	☐	Asset management to identify.
B	**Construction**		
1	**Site Plan / Access:** -Confirm maintenance access for proposed new or replaced equipment -Review station expansion areas (if needed) for structures, old foundations, etc. -Verify clear footprint for yard equipment / Property Plan -General access to site, can areas outside substation be utilized? -Substation Entry Plan (driveway and drive path modifications) -Site Development Plan (grading and drainage) with Cut/Fill -Existing Rock Conditions? Potential Impacts (rock quantity)? -Any Sanitary Civil Requirements? (Septic tanks, etc) -Assess condition of existing yard equipment foundations and viability for reuse (if proposed)	☒	- - - - - - - - - - - - - See action items above.
2	**Any Substation Access and site/yard access Limitations?** -Review turning radius for delivery trucks (if critical) ---------- -Identify Office Trailer / Container / Dumpster Space + source of utilities for construction trailer(s) if needed -Weather impacts to Site (Snow Placement) -Identify Material Laydown and Security -Construction permit for trailers outside substation fence?	☐	- No Issues - Sufficient room for trailers & dumpsters. - - N/A - Space for material is sufficient. - N/A

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Constructability Review Form: **Substation**

	Key Review Item Description	N/A or No Concern	Review Notes, Concerns, or Additional Info Needed
3	**Outage Planning & Construction Sequence** -Working Clearances - Review electrical clearances for equipment during construction – Approach Distances – Outage Requirements to maintain electrical clearances throughout proposed installation -As-Built drawing review (contacts and contributions) -Outage boundaries -Phased approach needs for additional mobilizations -Detail Design package align with schedule and outage sequence? -Lead Commissioning Engineer (LCE), Substation Operations, and Outage Planner - Review or give input to planned construction sequence to insure it is reasonable and scheduled outages associated with the sequence -Review or give input to planned construction sequence to insure it is reasonable -Verify outage sequence supports the planned construction sequence	☐	-Consider using insulated bucket(material handler) to replace -5 disconnect switches. - CR to utilize. - TBD - N/A - TBD - TBD -Further breaker control scheme investigation needed to complete outage requirements. -TBD
4	**Need for mobile generator and where connected (if needed)**	☒	
5	**Need for mobile battery and where connected (if needed)**	☒	
6	**Energization Plan** What outages are required, Detailed look at contributions to equipment, Detailed look at protection zone changes, Locked sequence or random outages, Outage durations minimized Mobile transformer, Additional outage requirements, Working clearance, Railroad Catenaries, Distribution overhead/underground/networks, Fiber outage, SCADA outage, Relay permissions	☐	To be established by CR/CM and reviewed by LCE once IFC drawings issued.
7	**Identify Required Oversite Needed - Estimated level of CR and LCE support needed**	☐	1 LCE and 1 CR required
8	**OT work required or Notable Permit Conditions (special hours)?**	☐	May need weekend work or extended days if schedule is delayed or system reliability dictates.
9	**Seasonal or weather conditions impacts?**	☐	Some equipment outages are dependent on the season. Inclement weather may impact schedule.
10	**Identify Required Depts for Construction? (who is constructor ?)**	☐	TBD
11	**Specialty Contractors Required?**	☒	
12	**Unique Equipment Considerations, Gas insulated substation, Gas insulated line, Gas insulated bus, Pass Breaker, Statcom, Sync Condenser**	☒	

EVERSOURCE

Constructability Review Form: **Substation**

	Key Review Item Description	N/A or No Concern	Review Notes, Concerns, or Additional Info Needed
13	**Underground Obstructions** -Drawing review concerns? -Is preconstruction or test excavation needed? -Is reuse of underground control cables / Conduits /replace Non-Shielded Cable feasible (if applicable) -Are spare conduits available? Are they useable? -Review if any areas will need to be plated for increased load bearing for equipment access (i.e. large Xfmr, etc.)	☐	All conductors should be meggered and replaced if found compromised.
14	**Any other items missing in scope or could be underfunded?**	☐	See action items above.
15	Coordination of boundaries/seams (Identification of point of demarcation for connection to existing equipment and/or for coordination with other municipalities)	☒	
C	**Environmental**		
1	Soil Pre-Characterization or Grab Sampling Completed/Planned	☒	
2	Has Desktop investigation and EAD Review form been completed.	☒	
3	Dewatering requirements	☒	
4	Risk or presence of PCB's/Asbestos/Lead/SF6	☐	TBD. Potential PCB oil in existing breakers & possible asbestos wiring.
5	Permit requirements (Wetlands, Rare Species, etc)	☒	
6	Stormwater Considerations	☒	
7	Transformer Spill Containment Recommended?	☒	
8	Expanding Footprint / New Buildings or future Expansion Plans? (Enviro Impact)	☒	
D	**Siting, S&CS, and T&D Real Estate**		
1	Expanding Footprint / New Buildings or future Expansion Plans?	☒	
2	Installation is within Eversource Rights? - Rights and Restrictions Review	☒	
3	Proposed Equipment on same property? - Any Encroachments	☒	
4	Identify existing lighting and determine if additional lighting is needed?	☒	
5	Review for roadway, gate access, trailers, equip height, noise, weekend/night work, or any potential public disturbance related to work	☒	
6	Visual mitigation screening considerations (feasibility or location)	☒	

EVERSOURCE

Constructability Review Form: **Substation**

	Key Review Item Description	N/A or No Concern	Review Notes, Concerns, or Additional Info Needed
7	Neighbor/Abutter impacts (noise, visual, sensitive abutters)	☒	
E	**Engineering**		
1	**Scope of Work** Identify if high level scope sufficiently detailed? Any remote station impacts? Does title match the project deliverable/intent?	☐	Scope is not sufficiently detailed. (See Action Items and Resolutions)
2	**Ratings & Dimensions** for Major Equipment. Any concerns upon field review? Equipment Rating One Line (and/or equipment thermal ratings tables) - Review for any errors in field	☐	Eng. to confirm ratings of feeder bus and connection fittings to match. Otherwise, need to upgrade.
3	**Materials** Any concerns with BOM/Major Materials Review? Where will new vs removed equipment go? Review for OH and UG Items	☐	No material ordered. Plenty of room to store old and new.
4	**Control House** - Review: Unmapped equipment interferences, Control/Battery Enclosure Layout, HVAC System (if equipment added), space for new or modified equipment, AC / DC station service and loading, Panel Space, Expansion, one-line and/or riser type panelboard drawings, other.	☒	
5	Identification of Unique Requirements, i.e. (access bridges, station service, etc.)	☒	
6	**BPS Separation Requirements** Is this BPS Substation? Y/N (part of PAF) Changes to pre-existing BPS standards?	☒	
7	IEC 61850 Substation Automation and Communication Requirements - Any Impacts/Retrofit needed?	☒	
8	Any Upgrades to ES Standards - Is retrofit needed to bring up to ES standards? Can that be done?	☒	
9	**Wall, Fence, Gate, and Foundation Considerations** -Any permanent / temporary alterations or relocations required? -Take measurements for Foundation quantities, dimensions and concrete volumes -CIP Review/Ballistic needs. Any Physical Security Requirement Consideration? -Any impacts to construction plan?	☒	Foundations need to be reviewed by civil engineers to verify suitable for re-use or need to be upgraded.

EVERSOURCE

Constructability Review Form: **Substation**

	Key Review Item Description	N/A or No Concern	Review Notes, Concerns, or Additional Info Needed
10	**Below Grade / Enclosure Raceway** - If possible, evaluate existing raceway and review spacing requirements. Review for any subsurface investigation needs or potential below grade obstructions. GPR/test pits needed? Geotechnical Investigation - is soil boring or resistivity investigation needed?	☐	TBD - If foundations need alterations that warrant.
11	**Grounding Plan (Ground Grid)** - Will footprint impact layout or other equipment? Identify locations to improve grounding. Impacts to foundations and ground grid plans. Observations on wetlands or ability to perform tests	☒	
12	Any Lighting Plan & Fixture Schedule Considerations?	☒	
13	Any Steel Structural Plan Considerations?	☐	Will need steel for new breakers
14	Sound Study Needed? Pre-Project Sound Measurements Needed? Sound Walls?	☒	
15	Engineering Estimates for Design and Technical Support? (EE and EOC) Total Project	☒	
16	Nomenclature / Switching One-Line Diagram -Any obvious deviations from diagrams provided?	☐	May need revision if Las & their connections are being moved if not removed.
17	Any design alterations or considerations to Eliminate SCLL Conditions, Reduce Recall Time, Reduce Outage durations, Special Conditions	☐	TBD
F	**Protection & Controls**		
1	Panel Graphic additions and/or Modifications	☒	
2	Space on existing panels for new equipment? (front & rear of panel fronts)	☒	
3	Panel fronts conform to drawings	☒	
4	Access to bring new panels into control enclosure	☒	
5	Nameplate list and location of nameplates	☒	
6	Verifies that relays and meters that will be an interconnected project work are as shown on the drawings.	☒	
7	Verify auxiliary panels have breaker available or space for new breakers (if needed)	☒	
G	**Telecom Engineering**		
1	Review telecom equipment in existing control enclosure	☒	
2	Review path to get telecom circuits into the station and determine whether new underground duct bank is needed.	☒	

EVERSOURCE

Constructability Review Form: **Substation**

	Key Review Item Description	N/A or No Concern	Review Notes, Concerns, or Additional Info Needed
3	Review current or proposed Telecom equipment power connections and validate with P&C any need for system 1 and system 2 separation.	☒	
4	Review current Telecom fiber diversity and validate with P&C any fiber diversity requirements.	☒	
5	Confirm whether correct interface equipment is available (i.e.) for fiber termination or multiplexor termination	☒	
6	Confirm whether existing communications cabinets are enough to support additional telecommunications equipment installed	☒	
7	Review space for any required additional communications cabinets which may be required to support additional telecommunications equipment installed	☒	
8	Review third party Telecommunications at substation and confirm whether additional capacity or Ground Potential Rise protection is required	☒	

Photos

(Ex. Equipment control cabinet, Breakers, MODs, CCVTs, PTs, Transformers)

14M39-2, -5 & -1H Pics Copy.docx

14M29-2 & -5 Pics Copy.docx

14M28-2, -5 & -1H Pics Copy.docx

14M24-2 & -5 Pics Copy.docx

14M22-2 & -5 Pics Copy.docx

14M14-2(Existing & New) Pics Copy.docx

14M9-2 & -5(spare) Pics Copy.docx

14M8-2 & -5(spare) Pics Copy.docx

14M7-2 & -5 Pics Copy.docx

14M-1X3-2 & -4 Pics Copy.docx

[redacted] 1 & 2 Internal Access Vie

[redacted] 1 & 2 External Access Vie

14M-91T-2 Pics Copy.docx

Activity ID	Activity Name	Original Duration	Start	Finish	Resources	Predecessors	Successors
[redacted]	Group 1 Replace 4 OCB's (CS004161) (RLC)	341	11/03/2020 08 A	06/15/2022 16			
[redacted]	Group 1 Replace 4 OCB's (CS004161) (RLC)	0					
	INITIALIZATION AND SCOPE DEVELOPEMENT	224	02/08/2021 08 A	12/28/2021 16			
	INITIALIZATION AND SCOPE DEVELOPEMENT	0	02/08/2021 08 A	02/08/2021 08 A			
START	SCHEDULE START MILESTONE	0	02/08/2021 08 A				PE1100, PE1400, PE1000, A1010
	Engineering Scope Development	3	03/05/2021 08 A	03/05/2021 16 A			
PE1000	N/R Develop Civil Substation Conceptual Engineering Scope Design in Accordance with	3	03/05/2021 08 A	03/05/2021 16 A		START	
PE1400	N/R Develop P&C Conceptual Engineering Scope Design in Accordance with Deliverab	3	03/05/2021 08 A	03/05/2021 16 A		START	
PE1100	N/R Develop Electrical Substation Conceptual Engineering Scope Design in Accordanc	3	03/05/2021 08 A	03/05/2021 16 A		START	DE1610
	Civil Engineering Preliminary Design	10	02/22/2021 08 A	03/18/2021 16 A			
DE2010	Vendor Engineer Develop Civil Substation Preliminary Design	10	02/22/2021 08 A	03/03/2021 16 A		TMP1220	DE2020
DE2020	ES Engineering Review Civil Substation Preliminary Design	10	03/10/2021 08 A	03/18/2021 16 A		DE2010	AT2605, CE1510, CE1200, DSSE-500
	Electrical Engineering Preliminary Design	10	02/22/2021 08 A	03/23/2021 16 A			
DE2030	Vendor Engineer Develop Electrical Substation Preliminary Design	10	02/22/2021 08 A	03/03/2021 16 A		TMP1220	DE2040
DE2040	ES Engineering Review Electrical Substation Preliminary Design	10	03/10/2021 08 A	03/23/2021 16 A		DE2030	BT2605, CE1510, EE1200, DSSE-520, DSSE-1150
	P&C Engineering Preliminary Design	10	02/22/2021 08 A	03/18/2021 16 A			
DE2090	Vendor Engineer Develop P&C Preliminary Design	10	02/22/2021 08 A	03/03/2021 16 A		TMP1220	DE2100
DE2100	ES Engineering Review P&C Preliminary Design	10	03/10/2021 08 A	03/18/2021 16 A		DE2090	BT2605, CE1510, NX9A-NC01, PC1100, DSSE-121(
	EPAC Partial Funding	66	03/01/2021 08 A	04/07/2021 16 A			
CE1521	Schedule Preliminary Constructability Walk Down	5	03/01/2021 08 A	03/05/2021 16 A		CE1510	CE1522
CE1530	N/R - Review Siting & Permitting (If Required)	5	03/01/2021 08 A	03/05/2021 16 A			
CE1540	Preliminary ISD Date Locked Down	5	03/01/2021 08 A	03/05/2021 16 A		CE1510	CE1550
CE1522	Conduct Preliminary Constructability Walk Down	5	03/05/2021 08 A	03/11/2021 16 A		CE1521	CE1524
CE1524	Release Constructability Form Review Complete	5	03/22/2021 08 A	03/24/2021 00 A		CE1522	CE1551, CE1550
CE1550	Develop Preliminary Grade Estimate (-25%+50%)	6	03/22/2021 08 A	04/07/2021 16 A		CE1562, CE1540, CE1510, CE1524	A3590, A3620, A3370, CE1552, CE1551
CE1510	Develop Electrical Substation Preliminary Scope	5	03/24/2021 08 A	03/24/2021 16 A		DE2020, DE2040, DE2100	CE1562, CE1550, CE1540, CE1521
CE1551	N/R - Estimating Request Initiated	3	04/07/2021 08 A	04/07/2021 16 A		CE1562, CE1524, CE1550	CE1552
CE1552	N/R - Review Preliminary Grade Estimate (-25%+50%)	5	04/07/2021 08 A	04/07/2021 16 A		CE1550, CE1551	PAPF1510, CE1541
CE1541	N/R - Develop P6 Schedule for Release EPAC Submittal	5	04/07/2021 08 A	04/07/2021 16 A		CE1552	PAPF1510
PAPF1510	N/R - Submit Partial Funding PAF for Internal Review	3	04/07/2021 08 A	04/07/2021 16 A		CE1541, CE1552	PAPF1511
PAPF1511	N/R - Incorporate Internal Review Comments & Submit Partial Funding PAF to EPAC f	3	04/07/2021 08 A	04/07/2021 16 A		PAPF1510	PAPF1512
PAPF1512	N/R - Present Partial Funding PAF at EPAC Meeting	1	04/07/2021 08 A	04/07/2021 16 A		PAPF1511	PAPF1513
PAPF1513	N/R - Incorporate EPAC Partial Funding PAF Review Comments	3	04/07/2021 08 A	04/07/2021 16 A		PAPF1512	PAPF1514
PAPF1514	N/R - EPAC Partial Funding Approval -Release	10	04/07/2021 08 A	04/07/2021 16 A		PAPF1513	PC1100, FPR1515
CE1562	N/R - Develop Unitized Cost Estimate	5	04/07/2021 08 A	04/07/2021 16 A		CE1510	CE1550, CE1551
FPR1515	N/R - Partial Funding Release Complete Power Plan Approval (Release SCHEDULE T.	0		04/07/2021 16 A		PAPF1514	TMP1250, DSSE-1150, DSSE-500, DSSE-520, DSS
	EPAC Full Funding	117	03/05/2021 08 A	06/28/2021 16			
DE1622	Conduct Planning Constructability Walk Down	1	03/05/2021 08 A	03/11/2021 16 A		DE1621	DE1600, DE1624
DE1624	Release Constructability Form Review Complete	4	03/05/2021 08 A	03/11/2021 16 A		DE1622	DE1650
DE1630	N/R - Review Siting & Permitting (If Required)	5	03/15/2021 08 A	03/15/2021 16 A		EE1210, PC1110, CE1210, DE1610	PAFF1610
DE1640	Preliminary ISD Date Locked Down	15	03/15/2021 08 A	03/16/2021 16 A		DE1610	DE1650
DE1610	Develop Electrical Substation Concept Scope	5	03/18/2021 08 A	03/19/2021 16 A		PE1100	DE1650, DE1640, DE1630, DE1621
DE1621	Schedule Planning Constructability Walk Down	5	03/22/2021 08 A	03/26/2021 16 A		EE1210, PC1110, CE1210, DE1610	DE1622
DE1641	Develop P6 Schedule for Release EPAC Submittal	5	03/22/2021 08 A	04/26/2021 16 A		DE1652	PAFF1610
DE1650	Develop Planning Grade Estimate (-25%+25%)	5	04/05/2021 08 A	04/06/2021 16 A		DE1600, DE1640, DE1624, DE1610	DE1651
DE1600	Conduct Initial Risk Management & SCLL Review (Project Initiator & PM)	3	04/05/2021 08 A	04/06/2021 16 A		DE1622	DE1650

TASK filter: All Activities

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Activity ID	Activity Name	Original Duration	Start	Finish	Resources	Predecessors	Successors
DE1651	Estimating Request Initiated	10	05/04/2021 08 A	05/04/2021 16 A	[redacted]	DE1650	DE1652
DE1652	Review Planning Grade Estimate (-25%+25%)	10	05/05/2021 08 A	05/18/2021 16 A		DE1651	PAFF1610, DE1641
PAFF1610	Submit Full Funding PAF for Internal Review	2	05/26/2021 08 A	05/26/2021 16 A		DE1641, DE1630, DE1652	PAFF1611
PAFF1611	Incorporate Internal Review Comments & Submit Full Funding PAF to EPAC for Revie	3	05/26/2021 08 A	05/28/2021 16 A		PAFF1610	PAFF1612
PAFF1612	Present Full Funding PAF at EPAC Meeting	0		06/09/2021 16 A		PAFF1611	PAFF1613, A3430, A3510
PAFF1613	Incorporate EPAC Full Funding PAF Review Comments	2	06/10/2021 08 A	06/14/2021 16		PAFF1612	PAFF1614
PAFF1614	EPAC Full Funding Approval - Release	10	06/15/2021 08	06/28/2021 16		PAFF1613	FFR1615
FFR1615	Full Funding PowerPlan Approval	0		06/28/2021 16		PAFF1614	A3540, A3500, A3460, A3420, A3390
T-Minus Milestones Civil		196	02/16/2021 16 A	10/11/2021 08			
AT3001	A-T-30.01 Engr Project Scoping Document Issued (Scope Lockdown) ** Re	0		02/16/2021 16 A			AT00
AT2605	Preliminary Design / Engineering Completed - Civil	0		03/19/2021 16 A		DE2020	AT00
AT0814	Construction Contracts / PSA in Place	0		03/31/2021 16 A		A3460, A3420	AT00
AT1811	Detailed Design / Engineering Completed - Civil	0		06/14/2021 08		CE1210	AT00
AT0805C	Civil IFC - Civil (BG) w/BOM	0		07/26/2021 16		CE1320	AT00
AT0401	Final Civil Material Delivered to Site	0		09/16/2021 16		DSSE-560	AT00
AT0203	Go / No-Go [CAN] Construction Authorization Notice Form Complete	0		10/05/2021 16		A1170	AT00
AT00	A-T-00 Start Construction Civil	0	10/11/2021 08*			AT0203, AT0814, AT3001, AT2605, AT1811,	A1120
T-Minus Milestones Electrical		164	03/09/2021 16 A	12/28/2021 16			
BT1805	N/R A-T-18.05 NX-9 Rating to LCC + ISO for New 'T' Equipment (NC=Per Procedure/	0		03/09/2021 16 A			BT00
BT2605	Preliminary Design / Engineering Completed	0		03/23/2021 16 A		DE2040, DE2100	A3550, BT00
BT1003	N/R - PPA (I.3.9) Approval Received	0		03/29/2021 16 A			BT00
BT0901	N/R - T-09 Protection System Data - OP-24 Requirement (Tie to First Start of Construc	0		03/29/2021 16 A			BT00
BT0814	Construction Contracts / PSA In Place (Internal Resources)	0		03/31/2021 16 A		A3460, A3420	BT00
BT0404	All Final Relay Protective Settings Issued	0		04/12/2021 08 A		PC1400	BT00
BT2404	Determine / Assign Commissioning Engineer	0		05/14/2021 08 A		LCE200	BT00
BT1202	P/C Description / Draft OI Issued To LCC	0		06/14/2021 08			BT00
BT1811	Detailed Design / Engineering Completed	0		06/18/2021 16		EE1210, PC1110	BT00, PC1340
BT0409	T-04 ALL FIRM TOA APPLICATIONS DUE TO LCC	0		06/25/2021 16		A1250	BT00
BT0805P	IFC - P&C w/BOM	0		07/19/2021 16		PC1330	BT00
BT0805E	IFC - Electrical (AG) w/BOM	0		07/26/2021 16		EE1310	BT00
BT1201	SCADA Data (Tab) Sheets Sent to LCC	0		07/26/2021 16		CSD1030, CSD1000	BT00
BT0401	Final Material Receipt Review Completed *ES Purchased*	0		08/18/2021 16		DSSE-1130, DSSE-550, DSSE-1190	BT00
BT1301	Commissioning Plan Complete	0		10/01/2021 16		LCE400	BT00
BT0203	Go / No-Go [CAN] Construction Authorization Notice Form Complete	0		10/05/2021 16		B1170	BT00
BT00	T-00 Start of Construction (Work Description, INCLUDE the WO#)	0	11/02/2021 08*			BT0404, BT2404, BT0409, BT1301, BT081	CSM, A1130
BT0301	T-03 NX-9 Ratings to LCC & ISO for Existing Equipment (EM=Per Procedure/15 busin	0		12/28/2021 16		NX9A-NC23	BT00
SITING APPROVALS AND PERMITS		50	03/09/2021 08 A	03/09/2021 16 A			
PERMITTING - Local - Short Form		45	03/09/2021 08 A	03/09/2021 16 A			
A3590	N/R - Permitting - PM Send Scope to Siting Team	5	03/09/2021 08 A	03/09/2021 16 A	[redacted]	CE1550	A3600
A3600	N/R -Permitting - Siting Team Review Scope to Determine Siting Requirements (e.g. zc	10	03/09/2021 08 A	03/09/2021 16 A		A3590	A3610
A3610	N/R -Permitting - If Requirements Exist, Pursue Appropriate Actions, Permits, etc.	30	03/09/2021 08 A	03/09/2021 16 A		A3600	
PERMITTING - Local - Long Form		50	03/09/2021 08 A	03/09/2021 16 A			
A3620	N/R -Permitting - PM Send Scope to Siting Team	5	03/09/2021 08 A	03/09/2021 16 A		CE1550	A3630
A3630	N/R -Permitting - Siting Team Review Scope to Determine Siting Requirements (e.g. zc	10	03/09/2021 08 A	03/09/2021 16 A		A3620	A3640
A3640	N/R -Permitting - If transformer changes substation footprint, conduct zoning review	5	03/09/2021 08 A	03/09/2021 16 A		A3630	A3650
A3650	N/R -Permitting - Meet with Building Inspector	10	03/09/2021 08 A	03/09/2021 16 A		A3640	A3660

TASK filter: All Activities

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Activity ID	Activity Name	Original Duration	Start	Finish	Resources	Predecessors	Successors
A3660	N/R -Permitting - Obtain Special Use Permit	20	03/09/2021 08 A	03/09/2021 16 A	[redacted]	A3650	
Engineering & Design		217	11/03/2020 08 A	12/30/2021 16			
Engineering Services Staffing		1	11/03/2020 08 A	11/04/2020 16 A			
A3370	Decision Required Regarding Engineering Staffing (ES, COC, BID)	1	11/03/2020 08 A	11/04/2020 16 A		CE1550	TMP1140
EOC - Engineer of Choice Process		70	11/03/2020 08 A	02/03/2021 16 A			
TMP1140	EOC- Provide RFP to Vendors	2	11/03/2020 08 A	11/04/2020 16 A		A3370	TMP1150
TMP1150	EOC- Vendors Responds with Proposal	5	11/05/2020 08 A	11/18/2020 08 A		TMP1140	TMP1180
TMP1180	EOC- EOC Committee Reviews at Bi-Weekly Meeting & Approves	1	01/26/2021 08 A	01/26/2021 16 A		TMP1150	TMP1200
TMP1200	EOC- DR Prepared by Project Engineer & Project Controls #500065	3	01/29/2021 08 A	02/03/2021 16 A		TMP1180	TMP1220
TMP1220	EOC- PO Issued for Vendor -Preliminary Design Effort	10	02/01/2021 00 A	02/03/2021 00 A		TMP1200	DE2090, DE2030, DE2010
TMP1240	EOC- CO Issued for Vendor - Design Effort	10	02/01/2021 00 A	02/03/2021 00 A			
TMP1250	EOC- NTP Issued for Vendor -Preliminary Design Effort	4	02/01/2021 08 A	02/03/2021 16 A		FPR1515	PC1100, EE1200, CE1200
Civil Engineering Detail Design		45	05/05/2021 08 A	06/09/2021 16 A			
CE1200	Vendor Engineer Develop Civil Substation Detail Design	16	05/05/2021 08 A	05/26/2021 16 A		TMP1250, DE2020	CE1210, OPERM1000
CE1210	ES Engineering Review Civil Substation Detail Design	10	05/27/2021 08 A	06/09/2021 16 A		CE1200	AT1811, DE1630, DE1621, CE1300, A3430
Civil Engineering IFC Design		32	06/10/2021 08 A	07/26/2021 16			
CE1300	Vendor Engineer Develop Civil Substation IFC	15	06/10/2021 08 A	07/02/2021 16		CE1210	CE1310
CE1310	ES Engineering Review Civil Substation IFC	10	07/06/2021 08	07/19/2021 16		CE1300	CE1320
CE1320	ES Engineering Issue Civil Substation IFC	5	07/20/2021 08	07/26/2021 16		CE1310	AT0805C, DSSE-500
Electrical Engineering		5	07/20/2021 08	07/26/2021 16			
CSD1000	PE Initiate CASCADE Forms (Appendix A) for Construction Package - Phase 1	5	07/20/2021 08	07/26/2021 16		EE1310	BT1201
Electrical Engineering Detail Design		48	05/05/2021 08 A	06/18/2021 16			
EE1200	Vendor Engineer Develop Electrical Substation Detail Design	16	05/05/2021 08 A	05/26/2021 16 A		TMP1250, DE2040	EE1210, OPERM1000
EE1210	ES Engineering Review Electrical Substation Detail Design	10	05/27/2021 08 A	06/18/2021 16		EE1200	A1250, BT1811, DE1630, DE1621, EE1300, A3430
Electrical Engineering IFC Design		25	06/21/2021 08	07/26/2021 16			
EE1300	Vendor Engineer Develop Electrical Substation IFC	15	06/21/2021 08	07/12/2021 16		EE1210	EE1310
EE1310	ES Engineering Review Electrical Substation IFC	10	07/13/2021 08	07/26/2021 16		EE1300	BT0805E, CSD1000
Substation - Preliminary Thermal Data		175	04/19/2021 08 A	12/28/2021 16			
NX9A-NC01	PE Updates 1-Line Nomenclature Dwgs & Complete PE Checklist M7-EN-3006.2 - e-r	5	04/19/2021 08 A	04/23/2021 16 A		DE2100	NX9A-NC03
NX9A-NC03	LTRC Reviews and Makes "GO / NO-GO" Decision for 1-Line Nomenclature - GO!	5	04/19/2021 08 A	04/23/2021 16 A		NX9A-NC01	NX9A-NC05
NX9A-NC05	LTRC Submits 1-Line Nomenclature to TRC	5	06/28/2021 08*	07/02/2021 16		NX9A-NC03	NX9A-NC07
NX9A-NC07	LTRC Reviews and Makes "GO / NO-GO" Decision for Thermal Ratings	5	11/03/2021 08	11/09/2021 16		NX9A-NC05	NX9A-NC09
NX9A-NC09	LTRC Requests P&C Checklist	5	11/10/2021 08	11/17/2021 16		NX9A-NC07	NX9A-NC11
NX9A-NC11	P&C Develops and Provides LTRC with P&C Checklist (M7-EN-3006.1)	5	11/18/2021 08	11/24/2021 16		NX9A-NC09	NX9A-NC13
NX9A-NC13	LTRC Reviews and Sends Thermal Rating Data for TRC Review	5	11/26/2021 08	12/02/2021 16		NX9A-NC11	NX9A-NC15
NX9A-NC15	TRC Reviews and Approves Thermal Rating Data	5	12/03/2021 08	12/09/2021 16		NX9A-NC13	NX9A-NC17
NX9A-NC17	LTRC Sends Thermal Rating Data for Approval & Submit to NURS	5	12/10/2021 08	12/16/2021 16		NX9A-NC15	NX9A-NC19
NX9A-NC19	Scheduler @ NURS email "Submitted for PP Review" - Updates NURS with DOE	1	12/17/2021 08	12/17/2021 16		NX9A-NC17	NX9A-NC21
NX9A-NC21	TRC Review and Submit NX-9 Data to LCC + ISO-NE for S/S Thermal Rating	5	12/20/2021 08	12/27/2021 16		NX9A-NC19	NX9A-NC23
NX9A-NC23	Scheduler @ NURS email "Submitted for DOE Monitoring" - Updates T-3, EquipDOE,	1	12/28/2021 08	12/28/2021 16		NX9A-NC21	BT0301
Substation - NX-9 Pre NX9-DOE		1	12/20/2021 08	12/20/2021 16			
NX9500	Scheduler - Send Email for 48Hrs Notification before DOE.	1	12/20/2021 08	12/20/2021 16		ISD	
Substation - NX-9 Post NX9-DOE/ISD		8	12/20/2021 08	12/30/2021 16			
NX9FINAL5(	Review + Affirm Accuracy of NX-9 for ISO Submission (Tie after Equip DOE or ISD)	3	12/20/2021 08	12/22/2021 16		ISD	NX9FINAL60
NX9FINAL6(	[If Required] Receive + Issue Final Affirmed NX-9 Data to NURS	5	12/23/2021 08	12/30/2021 16		NX9FINAL50	FINISH
P&C Engineering		5	07/13/2021 08	07/19/2021 16			

TASK filter: All Activities

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Activity ID	Activity Name	Original Duration	Start	Finish	Resources	Predecessors	Successors
CSD1030	PE Initiate CASCADE Forms (Appendix A) for Construction Package - Phase 1	5	07/13/2021 08	07/19/2021 16		PC1330	BT1201
P&C Engineering Detail Design		49	05/05/2021 00 A	06/10/2021 00 A			
PC1100	Vendor Engineer Develop P&C Detail Design	16	05/05/2021 00 A	05/26/2021 16 A		PAPF1514, TMP1250, DE2100	PC1110, OPERM1000
PC1110	ES Engineering Review P&C Detail Design	10	05/27/2021 08 A	06/10/2021 00 A		PC1100	BT1811, DE1630, DE1621, A7550, PC1320, A3430
P&C Design Package		35	06/11/2021 00 A	07/26/2021 16			
PC1320	Vendor Engineer Develop P&C IFC	15	06/11/2021 00 A	07/02/2021 16		PC1110	PC1330
OPERM100	Submit Outage Permit / TOA Request - (18 weeks)	10	06/14/2021 08	06/25/2021 16		CE1200, EE1200, PC1100	OPERM1010
OPERM101	Outage Permit / TOA Request - Review/ Approve (18 weeks)	20	06/28/2021 08	07/26/2021 16		OPERM1000	B1170, A1170
PC1330	ES Engineering Review P&C IFC	10	07/06/2021 08	07/19/2021 16		PC1320	BT0805P, CSD1030
Relay Settings		1	04/12/2021 08 A	04/12/2021 16 A			
A7420	N/R (per TP-4/12/21)P&C Review Relay Settings Basis Document and Provides Comr	1	04/12/2021 08 A	04/12/2021 16 A		A7540	A7500
A7540	N/R (per TP-4/12/21)Vendor Prepares Relay Settngs Basis Document (IFR)	1	04/12/2021 08 A	04/12/2021 16 A		A7551	A7420
A7500	N/R (per TP-4/12/21)Vendor Incorporate Relay Settings Comments & IFC	1	04/12/2021 08 A	04/12/2021 16 A		A7420	A7440
A7440	N/R (per TP-4/12/21)P&C Prepare and Send Relay Settings to Field	1	04/12/2021 08 A	04/12/2021 16 A		A7500	PC1400
A7550	N/R (per TP-4/12/21)Provide Relay Setting Information to Vendor (ASPEN Model, As-E	1	04/12/2021 08 A	04/12/2021 16 A		PC1110	A7551
A7551	N/R (per TP-4/12/21)Vendor Makes Go/No-Go Decision on Relay Settings	1	04/12/2021 08 A	04/12/2021 16 A		A7550	LCE100, A7540
PC1400	N/R (per TP-4/12/21)Complete P&C Relay Settings	0		04/12/2021 16 A		A7440	BT0404
Material Procurement		117	04/06/2021 08 A	09/16/2021 16			
Material - Manual Switch		65	05/17/2021 08 A	08/17/2021 16			
DSSE-1210	MATERIAL - Manual Switch - Prepare & Issue DR	5	05/17/2021 08 A	05/21/2021 16 A		FPR1515, DE2100	DSSE-1220
DSSE-1220	MATERIAL - Manual Switch - Procurement Issue PO# 11100722	10	06/04/2021 08 A	06/04/2021 16 A		DSSE-1210	DSSE-1200
DSSE-1200	MATERIAL - Manual Switch - Material Vendor Delivery Leadtime	74	06/07/2021 08 A	08/16/2021 16		DSSE-1220	DSSE-1190
DSSE-1190	MATERIAL - Manual Switch - Confirm Material Delivery to Site	1	08/17/2021 08	08/17/2021 16		DSSE-1200	BT0401
Material - Electrical		64	04/19/2021 08 A	07/26/2021 16			
DSSE-520	MATERIAL - Electrical - Prepare & Issue DR	5	04/19/2021 08 A	04/23/2021 16 A		FPR1515, DE2040	DSSE-1020, DSSE-530
DSSE-1020	MATERIAL - Electrical - Procurement Issue PO	10	06/14/2021 08	06/25/2021 16		DSSE-520, DSSE-530	DSSE-1030
DSSE-530	Electrical (AG) Material Ordered	0		06/14/2021 08		DSSE-520	DSSE-1020
DSSE-1030	MATERIAL - ELectrical - Material Vendor Delivery Leadtime	30	06/26/2021 08	07/25/2021 16		DSSE-1020	DSSE-550
DSSE-550	MATERIAL - Electrical - Confirm Material Delivery to Site	1	07/26/2021 08	07/26/2021 16		DSSE-1030	BT0401
Material - Civil		37	07/27/2021 08	09/16/2021 16			
DSSE-500	MATERIAL - CIVIL - Prepare & Issue DR	5	07/27/2021 08	08/02/2021 16		FPR1515, DE2020, CE1320	DSSE-1040, DSSE-540
DSSE-540	Civil (BG) Material Ordered	0		08/02/2021 16		DSSE-500	DSSE-1040
DSSE-1040	MATERIAL - CIVIL - Procurement Issue PO	10	08/03/2021 08	08/16/2021 16		DSSE-500, DSSE-540	DSSE-1050
DSSE-1050	MATERIAL - CIVIL - Material Vendor Delivery Leadtime	30	08/17/2021 08	09/15/2021 16		DSSE-1040	DSSE-560
DSSE-560	MATERIAL - CIVIL - Confirm Material Delivery to Site	1	09/16/2021 08	09/16/2021 16		DSSE-1050	AT0401
Material - Breakers		117	04/06/2021 08 A	08/18/2021 16			
DSSE-1150	MATERIAL - BREAKER - Prepare & Issue DR (breakers)	5	04/06/2021 08 A	04/06/2021 16 A		FPR1515, DE2040	DSSE-1160, DSSE-1180
DSSE-1180	Breaker (AG) Material Ordered	0		04/06/2021 16 A		DSSE-1150	DSSE-1160
DSSE-1160	MATERIAL - BREAKER - Procurement Issue PO	10	04/19/2021 08 A	04/23/2021 16 A		DSSE-1180, DSSE-1150	DSSE-1140
DSSE-1140	MATERIAL - BREAKER - Material Vendor Delivery Leadtime	140	04/26/2021 08 A	08/17/2021 16		DSSE-1160	DSSE-1130
DSSE-1130	MATERIAL - BREAKER - Confirm Material Delivery to Site	1	08/18/2021 08	08/18/2021 16		DSSE-1140	BT0401
Construction		194	03/31/2021 08 A	01/04/2022 16			
Construction Services Selection		5	03/31/2021 08 A	03/31/2021 16 A			
A3550	STAFFING DECISION: EVERSOURCE OR OUTSOURCE BID/COC CONSTRUCT	5	03/31/2021 08 A	03/31/2021 16 A		BT2605	A3390, A3430
Contractor Of Choice Group		35	03/31/2021 08 A	03/31/2021 16 A			
A3390	N/R - CONST.SERVICES - COC - Eversource Provides Spec / RFQ to COC	5	03/31/2021 08 A	03/31/2021 16 A		FFR1615, A3550	A3400

TASK filter: All Activities

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Activity ID	Activity Name	Original Duration	Start	Finish	Resources	Predecessors	Successors
A3400	N/R - CONST.SERVICES - COC - COC Evaluates Spec and Provides Quote	10	03/31/2021 08 A	03/31/2021 16 A		A3390	A3410
A3410	N/R - CONST.SERVICES - COC - Eversource Reviews Quote from COC	10	03/31/2021 08 A	03/31/2021 16 A		A3400	A3420
A3420	N/R - CONST.SERVICES - COC - Eversource Awards Contract - PO Issued	10	03/31/2021 08 A	03/31/2021 16 A		FFR1615, A3410	B1170, AT0814, BT0814, A1170
BID Process Group		65	06/21/2021 08	09/21/2021 16			
A3430	CONST.SERVICES - BID - Eversource provide Spec / RFP	15	06/21/2021 08	07/12/2021 16		A3550, PAFF1612, CE1210, EE1210, PC11	A3440
A3440	CONST.SERVICES - BID - Contractors Evaluate RFP and Provide Proposal	15	07/13/2021 08	08/02/2021 16		A3430	A3450
A3450	CONST.SERVICES - BID - Eversource reviews contractor proposals	15	08/03/2021 08	08/23/2021 16		A3440	A3460
A3460	CONST.SERVICES - BID - Contract is Awarded - PO Issued	20	08/24/2021 08	09/21/2021 16		FFR1615, A3450	B1170, AT0814, BT0814, A1170
Construction - Civil		5	10/12/2021 08	10/18/2021 16			
A1120	Construction - Civil	5	10/12/2021 08	10/18/2021 16		AT00	CV1000, A1130
Construction - Electrical		14	11/02/2021 08	11/15/2021 16			
A1130	Construction - Electrical	14	11/02/2021 08	11/15/2021 16		BT00, A1120	CFM
Construction - Const. Rep Tasks		135	06/21/2021 08	01/04/2022 16			
A1250	Construction Rep SUBMIT OUTAGE REQUESTS for NON-transformer equipment (4	5	06/21/2021 08	06/25/2021 16		EE1210	BT0409
A1260	Construction Rep Finalize CASCADE Forms (within 14 days folloiwng ISD) - Group 1	10	12/20/2021 08	01/04/2022 16		CFM	A1030
Construction Resource Tracking		32	11/02/2021 08	12/17/2021 16			
ConRep-S	CONSTRUCTION REP	32	11/02/2021 08	12/17/2021 16		CSM	CFM
CONSTelec	CONSTRUCTION - ELECTRICIAN	32	11/02/2021 08	12/17/2021 16		CSM	CFM
Construction Outages		32	11/02/2021 08	12/17/2021 16			
CSM	Construction Start Milestone	0	11/02/2021 08			BT00	TOA-Const1, CONSTelec, ConRep-S
TOA-Const1	OUTAGE / General Construction Work (OCB: 14M-1X3-2)	10	11/02/2021 08	11/12/2021 16		CSM	TOA-Const2, SWINP1B1, SWOUP1B1
SWOUP1B1	Construction - Switch Out (OCB: 14M-1X3-2)	1	11/02/2021 08	11/02/2021 16		TOA-Const1	
SWINP1B1	Construction - Switch In (OCB: 14M-1X3-2)	1	11/12/2021 08	11/12/2021 16		TOA-Const1	
TOA-Const2	OUTAGE / General Construction Work (OCB:14M7-2)	7	11/16/2021 08	11/23/2021 16		TOA-Const1	CFM, TOA-Const3, SWOUP1B3, SWINP1B3, SWC
SWOUP1B2	Construction - Switch Out (OCB:14M7-2)	1	11/16/2021 08	11/16/2021 16		TOA-Const2	CFM
SWINP1B2	Construction - Switch In (OCB:14M7-2)	1	11/23/2021 08	11/23/2021 16		TOA-Const2	CFM
TOA-Const3	OUTAGE / General Construction Work (OCB: 14M29-2)	7	11/30/2021 08	12/07/2021 16		TOA-Const2	CFM, SWOUP1B3, SWINP1B3, TOA-Const4
SWOUP1B3	Construction - Switch Out (OCB: 14M29-2)	1	11/30/2021 08	11/30/2021 16		TOA-Const3, TOA-Const2	CFM
SWINP1B3	Construction - Switch In (OCB: 14M29-2)	1	12/07/2021 08	12/07/2021 16		TOA-Const3, TOA-Const2	CFM
TOA-Const4	OUTAGE / General Construction Work (OCB: 14M-91T-2)	8	12/09/2021 08	12/17/2021 16		TOA-Const3	SWOUP1B4, SWINP1B4
SWOUP1B4	Construction - Switch Out (OCB: 14M-91T-2)	1	12/09/2021 08	12/09/2021 16		TOA-Const4	CFM
SWINP1B4	Construction - Switch In (OCB: 14M-91T-2)	1	12/17/2021 08	12/17/2021 16		TOA-Const4	CFM
CFM	Construction Finish Milestone	0		12/17/2021 16		SWINP1B3, SWOUP1B3, TOA-Const3, S	A1110, A1040, ISD, A1030, A1260, A1020, DSSE-110
ISD	EQUIPMENT IN SERVICE DATE (requires FOOB constraint)	0		12/17/2021 16*		CFM, LCE700	NX9500, LCE800, NX9FINAL50
Test And Commission		169	03/31/2021 08 A	12/17/2021 16			
TEST - SERVICES STAFFING DECISION		5	04/05/2021 08 A	04/09/2021 16 A			
A1010	STAFFING DECISION: EVERSOURCE OR OUTSOURCE BID/COC TESTING	5	04/05/2021 08 A	04/09/2021 16 A		START	A3470, A3510
LCE Planning		138	04/19/2021 08 A	11/02/2021 16			
LCE100	PM to Request Lead Commissioning Engineer GO/NO-GO	2	04/19/2021 08 A	05/07/2021 16 A		A7551	LCE200
LCE200	Assign Lead Commissioning Engineer	2	05/14/2021 08 A	05/14/2021 16 A		LCE100	BT2404, LCE310
LCE400	Develop Test and Commissioning Plan	21	09/02/2021 08	10/01/2021 16		LCE320, LCE310	BT1301, LCE500
LCE500	LCE Review and Approve Vendor's Test and Commissioning Plan	21	10/04/2021 08	11/02/2021 16		LCE400	LCE610, LCE620
TEST SERVICES - CONTRACTOR OF CHOICE		40	03/31/2021 08 A	03/31/2021 16 A			
A3470	N/R - TEST SERVICES - COC - Eversource Provides Spec / RFQ to COC	5	03/31/2021 08 A	03/31/2021 16 A		A1010	A3480
A3480	N/R - TEST SERVICES - COC - COC Evaluates Spec and Provides Quote	10	03/31/2021 08 A	03/31/2021 16 A		A3470	A3490
A3490	N/R - TEST SERVICES - COC - Eversource Reviews Quote from COC	10	03/31/2021 08 A	03/31/2021 16 A		A3480	A3500

TASK filter: All Activities

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Activity ID	Activity Name	Original Duration	Start	Finish	Resources	Predecessors	Successors
A3500	N/R - TEST SERVICES - COC - Eversource Awards Contract - PO Issued	10	03/31/2021 08 A	03/31/2021 16 A		FFR1615, A3490	LCE320, LCE310
TEST SERVICES - BID PROCESS		55	06/14/2021 08	08/30/2021 16			
A3510	TEST SERVICES - BID - Eversource provide spec / RFP	10	06/14/2021 08	06/25/2021 16		A1010, PAFF1612	A3520
A3520	TEST SERVICES - BID - Contractors Evaluate RFP and Provide Proposal	10	06/28/2021 08	07/12/2021 16		A3510	A3530
A3530	TEST SERVICES - BID - Eversource reviews contractor proposals	15	07/13/2021 08	08/02/2021 16		A3520	A3540
A3540	TEST SERVICES - BID - Eversource awards contract - PO Issued	20	08/03/2021 08	08/30/2021 16		FFR1615, A3530	LCE320, LCE310
Test Activities		75	08/31/2021 08	12/17/2021 16			
LCE310	Mobilize Commissioning Engineer Prior to Construction	2	08/31/2021 08	09/01/2021 16		A3500, A3540, LCE200	LCE400
LCE320	Mobilize Testing Vendor Prior to Construction	2	08/31/2021 08	09/01/2021 16		A3500, A3540	LCE400
LCE620	Execute Test and Commissioning Plan	30	11/03/2021 08	12/16/2021 16		LCE500	LCE700
LCE610	LCE Oversee Execution of Test and Commissioning Plan	30	11/03/2021 08	12/16/2021 16		LCE500	CFM
LCE700	LCE Ensure Test Group Prepare Electrical Field Mark Ups	1	12/17/2021 08	12/17/2021 16		LCE620	ISD
Project Close-Out		243	06/28/2021 08	06/15/2022 16			
Project Close-Out		165	10/19/2021 08	06/15/2022 16			
CV1000	FE Prepares Civil Field Mark Ups (Tie after Last Civil Construction Activity)	21	10/19/2021 08	11/17/2021 16		A1120	CV1100
EV1000	FE Prepare Electrical Field Mark Ups	21	01/06/2022 08	02/04/2022 16		LCE900	EV1100
PM1000	PM to Document Civil As-Built Drawings Complete	1	02/16/2022 08	02/16/2022 16		CV1400	CV1500
CV1500	FE Files Civil Design Drawings at Station	30	02/17/2022 08	03/31/2022 16		PM1000	FINISH
PM1100	PM to Document Electrical As-Built Drawings Complete (Electrical & P&C)	1	05/03/2022 08	05/03/2022 16		PC1310, EV1400	PC1500, EV1500
EV1500	FE Files Substation Design Drawings at Station	30	05/04/2022 08	06/15/2022 16		PM1100	FINISH
PC1500	FE Files P&C Design Drawings at Station	30	05/04/2022 08	06/15/2022 16		PM1100	FINISH
Civil As-Builts		60	11/18/2021 08	02/15/2022 16			
CV1100	Eversource Engineering Prepares & Sends Civil Field Mark Up Packge to Vendor	5	11/18/2021 08	11/24/2021 16		CV1000	CV1200
CV1200	Vendor Engineering Verifies Civil Mark Ups and Updates As-Built Drawing Package. Su	30	11/26/2021 08	01/10/2022 16		CV1100	CV1300
CV1300	Eversource Engineering Verifies Quality of Submitted Civil Drawings	20	01/11/2022 08	02/08/2022 16		CV1200	CV1400
CV1400	ES Create Civil Transmittal, Approve Final As-Built Package, and EDC Files and Issue	5	02/09/2022 08	02/15/2022 16		CV1300	PM1000
Electrical As-Builts		60	02/07/2022 08	05/02/2022 16			
EV1100	Eversource Engineering Prepares & Sends Electrical Field Mark Up Packge to Vendor	5	02/07/2022 08	02/11/2022 16		EV1000	EV1200
EV1200	Vendor Engineering Verifies Electrical Mark Ups and Updates As-Built Drawing Packag	30	02/14/2022 08	03/28/2022 16		EV1100	EV1300
EV1300	Eversource Engineering Verifies Quality of Submitted Electrical Drawings	20	03/29/2022 08	04/25/2022 16		EV1200	EV1400
EV1400	Electrical Transmittal, Approve Final As-Built Package, and EDC Files and Issue Drawi	5	04/26/2022 08	05/02/2022 16		EV1300	PM1100
P&C As-Builts		60	06/28/2021 08	09/21/2021 16			
PC1340	Eversource Engineering Prepares & Sends Electrical Field Mark Up Packge to Vendor	5	06/28/2021 08*	07/02/2021 16		BT1811	PC1200
PC1200	Vendor Engineering Verifies P&C Mark Ups and Updates As-Built Drawing Package. S	30	07/06/2021 08	08/16/2021 16		PC1340	PC1300
PC1300	Eversource Engineering Verifies Quality of Submitted P&C Drawings	20	08/17/2021 08	09/14/2021 16		PC1200	PC1310
PC1310	P&C Transmittal, Approve Final As-Built Package, and EDC Files and Issue Drawings	5	09/15/2021 08	09/21/2021 16		PC1300	PM1100
Test Close-Out		11	12/20/2021 08	01/05/2022 16			
LCE800	LCE Ensures Marked up Prints Ready for Pick-up	1	12/20/2021 08	12/20/2021 16		ISD	LCE900
LCE900	LCE Review Test Data and Issue Commissioning Report	10	12/21/2021 08	01/05/2022 16		LCE800	EV1000
Site Restoration Close-Out		10	12/20/2021 08	01/04/2022 16			
A1110	Restore / Remediate Site	10	12/20/2021 08	01/04/2022 16		CFM	FINISH
Material, Equipment, Cost And Asset Management Close-Out		40	12/20/2021 08	02/16/2022 16			
A1020	Cost Analyst Prepares FINAL Units of Property	30	12/20/2021 08	02/02/2022 16		CFM	FINISH
A1030	Asset Management Complete Asset Update(s) in CASCADE	30	01/05/2022 08	02/16/2022 16		A1260, CFM	FINISH
Project Management Close-Out		123	12/20/2021 08	06/15/2022 16			
A1040	PM Prepares Closeout Documentation, Lessons Learned Meeting, etc.	30	12/20/2021 08	02/02/2022 16		CFM	FINISH

TASK filter: All Activities

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Activity ID	Activity Name	Original Duration	Start	Finish	Resources	Predecessors	Successors
DSSE-1100	Complete TD-707 Turnover Document / Forward to SOC & Mailing List	5	12/20/2021 08	12/27/2021 16	[redacted]	CFM	
FINISH	Project / Work Order Complete (FINAL SCHEDULE TASK/MILESTONE)	0		06/15/2022 16		NX9FINAL60, PC1500, CV1500, EV1500, A	
Overhead / Indirects		10	09/22/2021 08	10/05/2021 16			
Project Management		10	09/22/2021 08	10/05/2021 16			
A1170	Prepare Civil CAN (Construction Authorization Notice)	10	09/22/2021 08	10/05/2021 16		OPERM1010, A3460, A3420	AT0203
B1170	Prepare Electrical CAN (Construction Authorization Notice)	10	09/22/2021 08	10/05/2021 16		OPERM1010, A3460, A3420	BT0203

TASK filter: All Activities

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EVERSOURCE

Operations Program Level Project Authorization Form

Approved at May 26, 2021 EPAC

Link to Meeting Minutes

Date Prepared: 05/11/2021	**Program Title: CT OCB Replacement and Bus Rehabilitation Program**
Company: Eversource CT	**Project Number (by state): CS00411 (CT)**
Organization: Asset Management	**Class(es) of Plant:** D SS
Project Initiator: [redacted]	**Project Category:** Stations - Circuit Breakers
Project Manager: [redacted]	**Project Type:** Program
Project Sponsor: [redacted]	**Project Purpose:** Replace Contaminated Circuit Breakers and Bus Rehab
Estimated in service date: Q4 2024	**If Transmission Project: PTF/Non-PTF?** See associated Program Release Forms
Eng. / Constr. Resources Budgeted? See associated Program Release Forms	**Capital Investment Part of Original Operating Plan?** See associated Program Release Forms
Authorization Type: Program Approval	**O&M Expenses Part of the Original Operating Plan?** See associated Program Release Forms
Initial Funding Request: N/A	**Estimated Program Value (by State): CT $32.185M** **CT Projected unit cost: $670.5K Unit cost/breaker**

Financial Requirements:

Project Authorization

ERM: _____

FP&A: _____

Executive Summary

This program is requesting program approval of the CT Oil Circuit Breaker (OCB) Replacement and Bus Rehabilitation Program and identifies for information only, projected unit costs. This program proposes to replace up to 48 OCBs at 11 substations in CT now through 2024. Dollar authorization for these costs shall be through submission of individual program releases. Program Release Form submissions shall occur in accordance with the locations and phases identified in this document. "Project Checklist – Transmission & Substation" will be submitted with each Program Release Form.

An initial funding request for the OCB Replacement and Bus Rehabilitation Program for Connecticut was approved on November 23, 2020 for $300K. The initial funding was requested to allow engineering to complete an analysis, design, and estimate of what will be required for the replacement of OCBs and bus rehabilitation. An additional funding request was sent on April 1, 2021 to increase the total initial funding to $450K to allow additional engineering to be included in the program activities. As of May 20, 2021, $256.6K has been spent in development of this program and has completed ten constructability walkdowns and scope definitions and has completed three estimates.

EVERSOURCE

Financial Unit Cost Evaluation (by State)

Note: Dollar values are in thousands and are unit level costs for Program PAFs

Line item Category	Year 1	Year 2	Year 3+	Total
1. ROW / Easements / Land Acquisition				
2. Environmental Approvals / Permits				
3. Outreach	$1			$1
4. Siting Approvals / Permits				
5. Engineering / Design	$7			$7
6. Materials (Eversource purchased)	$89			$89
7. Construction (incl matl's by contractors)	$157			$157
8. Testing / Commissioning	$86			$86
9. Project Mgmt Team	$3			$3
10. Removals	$10			$10
11. Other				
12. Risks *	$53			$53
SUBTOTAL DIRECTS W/ RISKS	**$406**			**$406**
13. Indirects/Overhead	$195			$195
14. AFUDC	$36			$36
PROJECT TOTAL – BASELINE BUDGET	**$637**			**$637**
15. Contingency	$33			$33
TOTAL CAPITAL REQUEST	**$671**			**$671**
16. Reimbursables/Customer Contribution				
PROJECT TOTAL (LESS REIMBURSABLES)	**$671**			**$671**
O&M				
Total Request	**$671**			**$671**

* *See the* Risks and Risk Mitigation Plans section below for the cost breakdown of the risks.

Unit Breakout Costs (by state)

Note: Dollar values are in thousands

Line item Category	Year 1	Year 2	Year 3+	Total
ST Labor	$10			$10
OT Labor				
Outside Services Labor	$244			$244
Materials*	$89			$89
Removals	$10			$10
Other	$86			$86
Indirects	$195			$195
AFUDC	$36			$36
TOTAL REQUEST	**$671**			**$671**

*All materials including Eversource purchased and outside service purchased. Note that outside service purchased material included in construction in unit cost evaluation above.

Future Financial Impacts:

Provide below the estimated future costs that will result from the project: N/A
Note: Dollar values are in thousands:

Future Costs	Year 20__	Year 20__	Year20__	Year 20__+	Total Future Project Costs
Capital	$ -	$ -	$ -	$ -	$ -
O&M	-	-	-	-	-
Other	-	-	-	-	-
TOTAL	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**

Describe the estimated future Capital, O&M and/or Other costs noted above:

What functional area(s) will these future costs be funded in?_____N/A_____
A representative from the respective functional area is required to be included as a project approver.

If this is other than a Reliability Project, please complete the section below;

Provide below the estimated financial benefits that will result from the project:
Note: Dollar values are in thousands:

Future Benefits	Year 20__	Year 20__	Year20__	Year 20__+	Total Future Project Benefits
Capital	$ -	$ -	$ -	$ -	$ -
O&M	-	-	-	-	-
Other	-	-	-	-	-
TOTAL	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**

Describe the estimated future Capital, O&M and/or Other benefits noted above:

What functional area(s) will these benefits be reflected in?_____N/A_____
A representative from the respective functional area is required to be included as a project approver.

Asset Retirement Obligation (ARO) and/ or Environmental Cleanup Costs (Environmental Liabilities):

Is there an ARO associated with this project? If yes, please provide details: No

Are there other environmental cleanup costs associated with this project? If yes, please provide details: No

Technical Justification:

Project Need Statement

This program is required to replace all remaining Connecticut distribution substation oil circuit breakers (OCBs) and to perform bus rehabilitation to replace aging reactors, switches and surge arrestors.

Manufacturer support and replacement parts are difficult to obtain for the OCBs. Many of the required repair parts for these aging breakers are unavailable. Eversource CT previously submitted a Public Utilities Regulatory Authority (PURA) initiative within docket number 14-05-06 (initiated 2014) to replace all OCBs at distribution substations to minimize environmental impacts from possible leaking and failed equipment.

Most of the reactors and switches on the busses for this program were installed when the substations were originally built and are at least 40 years old.

The identified switches proposed for replacement play a critical role in isolating major pieces of equipment. Isolation of equipment is required during emergencies and scheduled maintenance/work to be performed on any given piece of equipment. In the past, during isolating switching operations of equipment, the isolating device has failed to operate correctly resulting in expanded work zones. These failures typically result in additional customer load being redirected to other sources placing the system at additional risks.

Project Objectives

The program objectives are to replace OCBs and associated isolation switches, reactors and bus attached devices that are inoperative or present a risk to either employees or of an outage in the Connecticut distribution substations. The replacement of OCBs in other states are not included in this program as they are being done through other programs such Grid Mod Program in WMA to take advantage of outage synergies. Manufacturer support and replacement parts are difficult to obtain for the circuit breakers and many of the required repair parts for these aging breakers are unavailable. The program also seeks to prevent animal-caused interruptions by improving/adding animal protection on electrical equipment where previous poor performance has been exhibited.

Initial funding allows engineering to complete an analysis, design, and estimate of what will be required for the replacement of OCBs and bus rehabilitation for Connecticut projects starting in 2021. Based on the initial walkdowns and subsequent analysis, Substation Technical Engineering, Substation Engineering and Design, Protection and Controls Engineering, Asset Management, and Project Management will develop a scope for each site.

Program Scope

This program proposes to replace up to 48 OCBs at 11 substations in CT now through 2024 as identified in Table 1 below. The program deliverables will be an engineering and design summary report of the substation walkdowns, a refined project scope summary and a "unitized" cost estimate to be used in the updated program PAF. A ± 25% planning grade estimate for each release will be provided upon completion of the initial walkdowns and preliminary engineering. When the planning grade estimates are complete for a release, the release's project authorization form will be presented for full funding. A preliminary summary of the equipment for each release is shown in Table 1. Marked up nomenclature drawings identifying the release equipment is provided in the Attachment 1.

Table 1 Release Equipment Summary:

Substation	Release Number	OCB	Hook Stick	Reactor	Manual Sw	Surge arrestors	move Grd Switch
[redacted]							

Background / Justification

The equipment replacements are needed to enhance the reliability and availability of the Connecticut substations.

The overall Eversource initiative to eliminate oil filled circuit breakers was presented to PURA within docket number 14-05-06. This initiative was created to decrease Eversource's environmental exposure to oil spills and leaks as well as replace a vital component of aging substation infrastructure. The initiative started by targeting OCBs with polychlorinated biphenyl (PCB) bushings. In 2012, the initiative increased in scope to include all substation OCBs. The initial justification was based on the anticipated risk of potential environmental damage in case of a PCB bushing/breaker catastrophic failure.

During past projects, isolation switches have failed while being operated to create safe work zones. This has caused safety issues, disrupted planned work, led to emergent projects to replace the failed switches and caused equipment to be out of service for extended periods of time. This program is a proactive approach to replacing the identified devices prior to failures that can result in multiple customers being out for lengthy time periods. The proposed switches will conform to Substation standards SUB 018. Many of the devices being replaced are identified as problematic by the substation electricians. Other switches were chosen for their location on the bus and ability to isolate work zones without compromising the remaining live busses.

The practice of grounding equipment to perform work has changed over the years. The existing grounding switches located in the substations were used for this purpose at one time. It was noted that personnel would not rely on the grounding switch to providing solid grounding to equipment. The operation group's current practice is to use dedicated grounding cables and clamps to provide grounding to equipment being worked on. Asset management has been including the removal of all grounding switches encountered as part of bus rehab projects.

Business Process and / or Technical Improvements:

The equipment improvements to the substation yards will look to minimize future exposure to prolonged customer outages during emergency and routine switching operations and reduced environmental risk. This program will increase system reliability by replacing the obsolete equipment.

The environmental benefit will be realized by replacing aging oil filled equipment, which presents an environmental concern.

Alternatives Considered with Cost Estimates

Alternative 1. Replace OCBs and bus equipment (chosen alternative).

This alternative is to replace the substation OCBs and bus equipment with new vacuum breakers and bus equipment. See Attachment A for the alternative 1 Cost Estimate.

Alternative 2. Replace OCB PCB bushings and leave breakers in place

An alternative was considered to address only the PCBs in the OCB bushings and keep the oil filled breakers in place. The cost for this alternative could be as high as $40 to $50K per breaker. No true conceptual cost estimate for this alternative was done as this alternative does not address the PURA initiative nor the aging bus equipment and was not chosen.

Alternative 3. Replace OCB PCB bushings and leave breakers in place

An alternative to replace the OCBs and bus equipment with switchgear may be a viable alternative for individual substations and will be determined when reviewing the scope for each release. No cost estimate has been provided for this alternative.

Alternative 4. Do Nothing

An alternative to the identified project scope is to do nothing. The identified devices are operational and could go on in service until they fail. At that point an emergent failure project could be created to replace only the failed device(s). This is not recommended because of the failures that have occurred during switching and the subsequent disruptions that this has caused. No true conceptual cost estimate for this alternative was done as this alternative does not address the PURA initiative nor the aging bus equipment and was not chosen.

Project Schedule

Program Schedule Milestone/Phase Name	Estimated Completion Date
Begin Program Execution	Q1 2021
Preliminary scope developed	Q2 2021
Program Level PAF and first Project Releases presented to EPAC	Q2 2021
Complete Program	Q4 2024

Release Schedule Milestone/Phase Name			
Substation	Release Number	Full Funding EPAC Mtg Target	Scheduled Construction Target
[redacted]	CS00412	[redacted]	
	CS00413		
	CS00414		
	CS00415		
	CS00492		
	CS00416		
	CS00493		
	CS00417		
	CS00418		
	CS00418xxx		
	CS00419		
	CS00420		
	CS00421		
	CS00423		
Totals			

Regulatory Approvals

Not applicable

Risks and Risk Mitigation Plans

The risks associated with the work identified in the release to replace equipment will be identified and evaluated in the individual release documentation.

	Risk	Funded Amount	Assessment and Mitigation
1.	Breaker control cables are found to be damaged.	$5K	Perform continuity checks on control cables and install new control breaker cables if required.
2.	Underground conduit damaged.	$5K	Check for conduit damage and replace Underground Conduit if required.
3.	Delays / outages related to breaker energization plans.	$25K	Reschedule and provide overtime as required.
4.	Design development Risks.	$6.4K	Add Allowances for Re-Design
5.	Severe Weather, Delays, OT.	$6.4K	Reschedule and provide overtime as required.
6.	Existing foundations not suitable for re-use.	$5K	Replace foundations as required

Contingency

Contingency is included in the estimates to cover possible cost deviations for unknown conditions that may arise during the project. See Individual Program releases.

References

CL&P 2014 Operating Initiatives - Docket No.14-05-06 PURA-03 Dated 06/20/2014

Attachments (One-Line Diagrams, Images, etc.)

Attachment A: Unitized Cost Estimate Backup Details
Attachment B: OCB Releases Nomenclature Diagrams

Cost Estimate Backup Details

Attachment A: Unitized Cost Estimate Backup Details