STATE OF CONNECTICUT
PUBLIC UTILITIES REGULATORY AUTHORITY

Docket No. 26-05-10

APPLICATION OF THE CONNECTICUT LIGHT AND POWER COMPANY
D/B/A EVERSOURCE ENERGY
TO AMEND ITS RATE SCHEDULES

Exhibit WP-1

Curriculum Vitae of James Webber



James D. Webber, M.S., CFE

Senior Vice President – Economic Consulting

(312) 952-6694
JAMES.WEBBER@APERTURELLC.COM

EDUCATION

Master of Science, Economics
Illinois State University
1993

Bachelor of Science, Economics and Business Administration
Illinois State University
1990

PROFESSIONAL CERTIFICATIONS

Certified Fraud Examiner (CFE)
ACFE Member Number: 1058730

Selected Reports & Publications

Focused Operations Audit of Frontier Communications Parent, Inc.
(2025)

Pole Attachment Rate Formula (SB 595)
(2025)

Artificial Intelligence and its Emerging Impact in Telecommunications
(2024)

Network as a Service (NaaS) 2030
(2023)

Over a 30-year professional career, Mr. Webber has advised communications, governmental, utility, and energy-sector clients on complex economic, regulatory, operational, and litigation matters.

He has participated in more than 200 civil and administrative proceedings, whether in a supportive role or by preparing his own expert reports and providing deposition or live testimony before federal and state courts, public utility commissions, and arbitration panels. His assignments have included cost analysis, pricing and tariff analysis, billing and contract disputes, economic damages, false claims, call rating and routing, network interconnection, network outages, universal service, and industry customs and practices, among others.

EXPERTISE

- Cost-of-Service, Pricing, Business-Case Analysis and Damages
- Demand Side Management
- Network Interconnection
- Service Quality, Network Outages, and Universal Service
- Contract Negotiations and Disputes
- Fraud Investigation and False Claims
- Regulatory Policy

PRIOR WORK EXPERIENCE

QSI Consulting, Inc. *(Acquired by Aperture, March 2025)*
Partner, Senior Vice President (2007-2025)
Senior Consultant (2003-2007)

3L Communications Missouri, LLC (2012-2015)
Member Manager

Manchester Services, Inc. (2005-2010)
Co-Founder & President

ATX/CoreComm (2000-2003)
Director – External Affairs

AT&T
District Manager – Local Services and Access Management (1999-2000)
District Manager – Law and Government Affairs (1997-1999)

Competitive Strategies Group, Ltd. (1996-1997)
Senior Consultant

Illinois Commerce Commission
Manager – Rates Section, Telecommunications Division (1995-1996)
Economic Analyst, Telecommunications Division (1994-1995)

Illinois Department of Energy and Natural Resources (1992-1994)
Research Project Coordinator

LITIGATION EXPERIENCE

The information below represents Mr. Webber's best effort to identify the proceedings in which he has prepared written testimony, an expert report and/or has appeared for depositions and/or live testimony at trial

International Court of Arbitration
International Chamber of Commerce
In the Matter of an Arbitration Under the Rules of the International Court of Arbitration of the International Chamber of Commerce Between: Transtelco Acquisition VII LLC, Transtelco Acquisitions VI, LLC, and Transtelco Holding, Inc., Claimants / Counter respondents – and - MATC Digital, S. DE.R.L. DE C.C., ATC Mexico Holding, LLC, and American Tower International, Inc. Respondents / Counter Claimants.
At the request of counsel for Counter Claimants

U.S. District Court, Eastern District of Wisconsin
Civil Case No. 2:08-CV-00724-LA
United States of America, ex rel. Todd Heath, Plaintiff-Relator V. Wisconsin Bell, Inc.
At the request of counsel for the United States of America, ex rel. Todd Heath

State of Maine Superior Court
Docket No. CV-2023-345
Consolidated Communications of Northern New England Company LLC, Plaintiff v. Northern Utilities, Inc. d/b/a Unitil and Centerline Utilities, Inc. Defendants
At the Request of Counsel for Unitil

U.S. District Court, Southern District of Indiana – Indianapolis Division
Case No. 1:21-cv-02859-JMS-MJD
CSX Transport, Inc., Plaintiff, vs. Zayo Group, LLC, Defendant. Zayo Group, LLC, Defendant/Third-Party Plaintiff, vs. Millenium, Inc.; Crossroads Communications Solutions, NXC, LLC; BSM Groups, LLC; LJD Contracting, Inc.; OCN Engineering, LLC; On Point Construction Management, Inc.; PLB Engineering, LLC; Spectrum Engineering, LLC; Tesco Company, Inc. Third Party Defendants
At the request of counsel for Zayo Group, LLC.

U.S. District Court, Middle District of Florida– Orlando Division
Case No. 6:17-cv-00236-WWW-ejk
Local Access, LLC., Plaintiff, Counterclaim Defendant v. Peerless Network, Inc. Defendant, Counterclaim Plaintiff v. Blitz Consulting, LLC., Counterclaim Defendant
At the request of counsel for Peerless Network, Inc.

U.S. District Court, Southern District of New York
Civil Action No. 15-cv-870(VM)
Peerless Network, Inc., et al., Plaintiffs/Counter-Claim Defendants V. AT&T Corp., Defendants/Counter-Claim Plaintiff.
At the request of counsel for Peerless Network, Inc.

U.S. District Court, Northern District of Illinois – Eastern Division
Case No. 18-cv-03114-SJC
CenturyLink Communications, LLC, as the Successor to Qwest Communications Corporation, Level 3 Communications, LLC, Wiltel Communications, LLC, and Global Crossing Telecommunications, Inc., Plaintiffs vs. Peerless Network, Inc., et.al., Defendants.
At the request of counsel for Peerless Network, Inc.

U.S. District Court, Northern District of Illinois – Eastern Division
Case No. 1-cv-0697
Inteliquent, Inc., V. Free Conference Corporation, individually and d/b/a HD Tandem; HD Tandem; Wide Voice, LLC and John Does 1-10.
At the request of counsel for Free Conference Corporation.

U.S. District Court, Middle District of Florida– Orlando Division
Case No. 6:17-cv-00236-PGB-TBS
Local Access, LLC., Plaintiff, Counterclaim Defendant v. Peerless Network, Inc. Defendant, Counterclaim Plaintiff v. Blitz Consulting, LLC., Counterclaim Defendant
At the request of counsel for Peerless Network, Inc.

U.S. District Court for the Eastern District of Pennsylvania
Civil Action No.: 2:12-cv-00859-JD
Comcast Cable Communications, LLC; TVWorks, LLC; and Comcast MO Group, Inc., V Sprint Communications Company, L.P.; Sprint Spectrum L.P.; and Nextel Operation, Inc., Defendants: Sprint Communications Company, L.P. and Sprint Spectrum L.P., Counterclaim-Plaintiffs, V Comcast Cable Communications, LLC; Comcast IP Phone, LLC; Comcast Business Communications, LLC; and Comcast Cable Communications Management, LLC, Counterclaim-Defendants.
At the request of counsel for the Comcast entities.

U.S. District Court, Northern District of California
Case No. 3:16-CV-01452-VC
O1 COMMUNICATIONS, INC., v. AT&T CORP.
At the request of counsel for O1 COMMUNICATIONS, INC.

U.S. District Court, Central District of California
Case No. CV 12 1831 - JEM
360NETWORKS (USA), INC., a Nevada corporation v. FREEDOM TELECOMMUNICATIONS, INC., a California corporation; and DOES 1 through 10, inclusive.
At the request of counsel for 360NETWORKS (USA), INC.

U.S. Bankruptcy Court for the Western District of Texas Austin Division
Case No. 13-10570-TMD Chapter 11 and ADV. PRO. No. 13-01096-TMD
UPH Holdings, Inc., Debtors and UPH Holdings, et al., Plaintiffs V Sprint Nextel Corporation, Defendant.
At the request of counsel for UPH Holdings, Inc.

U.S. District Court, Northern District of Texas, Dallas Division
Consolidated Action No. 3:15-CV-0404-K
Dollar Phone Access, Inc., Plaintiff V AT&T, Inc., et.al., Defendants and Southwestern Bell Telephone Company, et. al., Plaintiffs V. Dollar Phone Access, Inc., Defendant.
At the request of counsel for Dollar Phone Access, Inc.

U.S. District Court for the Easter District of Virginia, Richmond Division
Case No. 3:15cv171 (REP).
Verizon Virginia, LLC, et al., Plaintiffs V Xo Communications, LLC et al., Defendants.
At the request of counsel for Xo Communications, LLC et al.

U.S. District Court, Northern District of Illinois - Eastern Division
Case No. 05-C-6250
Cingular Wireless, LLC, a Delaware Limited Liability Company V Omar Ahmad
On behalf of Omar Ahmad.

U.S. District Court, Western District of Wisconsin
Case No. 05-C-0266-S
In Re: Douglas-Hanson Co. Inc. Billing Dispute with AT&T Corporation
At the request of counsel for Douglas-Hanson Co.

Ingham County Circuit Court
Case No. 04-689-CK
T&S Distributors, LLC Custom Software, Inc., Arq, Inc., Absolute Internet, Inc., CAC Medianet, Inc,. ACD Telecom, Inc., and Telnet Worldwide, Inc. V. Michigan Bell Telephone Company, d/b/a SBC Michigan.
At the request of counsel for ACD Telecom, Inc. and Telnet Worldwide, Inc.

Kent County Circuit Court
Case No. 04-07026-CH.
LUCRE, INC. Plaintiff / Counter-Defendant V MICHIGAN BELL TELEPHONE COMPANY, a Michigan Corporation, d/b/a SBC Michigan and f/k/a Ameritech Michigan, Defendant / Counter-Plaintiff
At the request of counsel for Lucre, Inc.

American Arbitration Association
Case No. 58-494-00113-13
3L Communications Missouri, LLC., Claimant V Global Crossing Telecommunications, Inc. and Wiltel Communications, LLC., Respondents.
Fact Witness for 3L Communications Missouri, LLC.

American Arbitration Association
Case No. 01-14-0000-9896
3L Communications Missouri, LLC., Claimant V AT&T Corp., Respondent.
Fact Witness for 3L Communications Missouri, LLC.

JAMS Reference No.1340005643
Case No. 05-C-6250
Cingular Wireless, LLC, a Delaware Limited Liability Company V. PlatinumTel Communications, LLC, a Delaware Limited Liability Company
At the request of counsel for *PlatinumTel Communications, LLC.*

Federal Communications Commission
File No. EB-08-MDIC-0034
In the matter of Saturn Telecommunications Services, Inc. - V- AT&T
Declaration on behalf of Saturn Telecommunications Services, Inc.

Federal Communications Commission
GN Docket Nos. 09-47, 09-51, 09-137
Comments Sought on Broadband Study Conducted by the Berkman Center for Internet and Society, NBP Public Notice #13
On behalf of Covad Communications Company

Federal Communications Commission
CC Docket No. 01-92
In the Matter of Developing a Unified Intercarrier Compensation Regime
Declaration on behalf of Nuvox Communications.

Federal Communications Commission
WC Docket No. 07-97
In the Matter of Petitions of Qwest Corporation for Forbearance Pursuant to 47 U.S.C. § 160(c) in the Denver, Minneapolis-St. Paul, Phoenix, and Seattle Metropolitan Statistical Areas
On behalf of PAETEC Communications

Federal Communications Commission
File No. EB-01-MD-017
In the matter of CoreComm Communications, Inc. and Z-Tel Communications, Inc., Complainants v. SBC Communications Inc., Southwestern Bell Telephone Company, Pacific Bell Telephone Company, Nevada Bell Telephone Company, The Southern New England Telephone Company, Illinois Bell Telephone Company, Indiana Bell Telephone Company, Inc., Michigan Bell Telephone Company, The Ohio Bell Telephone Company, and Wisconsin Bell, Inc.
On behalf of CoreComm Communications, Inc.

Alabama Public Service Commission
Docket No. 29054
In re: Implementation of the Federal Communications Commission's Triennial Review Order (Phase II – Local Circuit Switching)
On behalf of MCImetro Access Transmission Services LLC and MCI WorldCom Communications.

Arizona Corporation Commission
Docket No. T-01051B-06-0257 and No. T-03406A-06-0257
In the Matter of the Complaint of Eschelon of Arizona, Inc. against Qwest Corporation.
On behalf of Eschelon of Arizona, Inc.

Florida Public Service Commission
Docket No.030851-TP
In re: Implementation of requirements arising from Federal Communications Commission's triennial UNE review: Local Circuit Switching for Mass Market Customers
On behalf of MCImetro Access Transmission Services LLC and MCI WorldCom Communications, Inc.

Georgia Public Service Commission
Docket No. 17749-U
In re: FCC's Triennial Review Order Regarding the Impairment for Local Switching for Mass Market Customers
On behalf of MCImetro Access Transmission Services, LLC MCI WORLDCOM Communications, Inc.

Illinois Commerce Commission
ICC Docket No. 09-0315
Illinois Commerce Commission On Its Own Motion vs McleodUSA Telecommunications Services, Inc. d/b/a PAETEC Business Services: Investigation into Whether Intrastate Access Charges of McleodUSA Telecommunications Service, Inc. d/b/a PAETEC Business Services are Just and Reasonable.
On behalf of McleodUSA Telecommunications Service, Inc. d/b/a PAETEC Business Services.

Illinois Commerce Commission
ICC Docket No. 04-0461
Illinois Bell Telephone Company Petition Regarding Compliance with the Requirements of Section 13505.1 of the Public Utilities Act
On behalf of AT&T Communications of Illinois, Inc. CIMCO Communications, Inc., Forte Communications, Inc., McLeodUSA Telecommunications Services, Inc., MPower Communications Corp., TCG Chicago, TCG Illinois, XO Illinois, Inc.

Illinois Commerce Commission
ICC Docket No. 00-0700
Illinois Commerce Commission on its own motion -vs- Illinois Bell Telephone Company. Investigation into tariff providing unbundled local switching with shared transport
On behalf of CoreComm Illinois, Inc.

Illinois Commerce Commission
ICC Docket Nos. 97-0516, 97-0601, and 96-0602
Illinois Commerce Commission on its own motion -vs- Illinois Bell Telephone Company; et al. Investigation into non-cost based access charge rate elements in the intrastate access charges of incumbent local exchange carriers in Illinois. Illinois Commerce Commission on its own motion Investigation into implicit universal service subsidies in intrastate access charges and to investigate how these subsidies should be treated in the future
On behalf of AT&T Communications of Illinois, Inc.

Illinois Commerce Commission
ICC Docket Nos. 96-0486 and 96-0596
Illinois Commerce Commission on its own motion Investigation into forward looking cost studies and rates of Ameritech Illinois for interconnection, network elements, transport and termination of traffic. Illinois Bell Telephone Company Proposed rates, terms and conditions for unbundled network elements
On behalf of AT&T Communications of Illinois, Inc.

Illinois Commerce Commission
ICC Docket Nos. 95-0458 and 95-0531
AT&T Communications of Illinois, Inc. Petition for a total local exchange wholesale service tariff from Illinois Bell Telephone Company d/b/a Ameritech Illinois and Central Telephone Company Pursuant to section 13-505.5 of the Illinois Public Utilities Act.
LDDS Communications, Inc. d/b/a LDDS Metromedia Communications. Petition for a total wholesale network service tariff from Illinois Bell Telephone Company d/b/a Ameritech Illinois and Central Telephone Company pursuant to Section 13-505.5 of the Illinois Public Utilities Act
On behalf of the Staff of the Illinois Commerce Commission.

Illinois Commerce Commission
ICC Docket Nos. 95-0201 and 95-0202
Illinois Bell Telephone Company proposed establishment of separate rate elements for single line versus multiline business access line customers. Illinois Bell Telephone Company proposed establishment of separate rate elements for directory assistance to business and residence customers
On behalf of the Staff of the Illinois Commerce Commission.

Illinois Commerce Commission
ICC Docket No. 94-0048
IntraLATA Presubscription Rule Making
On behalf of the Staff of the Illinois Commerce Commission.

Illinois Commerce Commission
ICC Docket Nos. 94-0096, 94-0117, and 94-0146
Proposed Introduction of a Trial of Ameritech's Customers First Plan in Illinois, et al.
On behalf of the Staff of the Illinois Commerce Commission.

Indiana Regulatory Utility Commission
IRUC Cause No. 40571-INT-03
AT&T Communications of Indiana, Inc. TCG Indianapolis petition for arbitration of interconnection rates terms and conditions and related arrangements with Indiana Bell Telephone Company, Incorporated d/b/a Ameritech Indiana pursuant to Section 252(b) of the Telecommunications Act of 1996
On behalf of AT&T Communications of Indiana, Inc and TCG Indianapolis.

Indiana Regulatory Utility Commission
IRUC Cause No. 40785
In the matter of the investigation on the Commission's own motion into any and all matters relating to access charge reform and universal service reform including, but not limited to high cost or universal service funding mechanisms relative to telephone and telecommunications services within the state of Indiana pursuant to IC 8-1-2-51, 58, 59, 69; 8-1-2.6 ET. SEC. and other related state statutes, as well as the Federal Telecommunications Act of 1996 (47 U.S.C. Sec. 151, ET. SEC.)
On behalf of AT&T Communications of Indiana, Inc.

Indiana Regulatory Utility Commission
IURC Cause No. 40611
In the matter of the Commission investigation and generic proceeding on Ameritech Indiana's rates for interconnection, service, unbundled elements, and transport and termination under the Telecommunications Act of 1996 and related Indiana statutes
On behalf of AT&T Communications of Indiana, Inc.

Kentucky Public Service Commission
KPSC Docket No. 2003-00379
In the Matter of: Review of Federal Communications Commission's Triennial Review Order Regarding Unbundling Requirements For Individual Network Elements
On behalf of MCImetro Access Transmission Services, LLC MCI WORLDCOM Communications, Inc.

Louisiana Public Service Commission
LPSC Docket No. U-27571
In Re: Implementation of the Requirements Arising from the Federal Communications Commission's Triennial Review Order, Order 03-36, Unbundled Local Circuit Switching for Mass Market Customers and Establishment of a Batch Cut Migration Process
On behalf of MCImetro Access Transmission Services, LLC MCI WORLDCOM Communications, Inc.

Massachusetts Department of Telecommunications and Cable
D.T.C. 10-2
Petition of Choice One Communications of Massachusetts Inc., Conversent Communications of Massachusetts Inc., CTC Communications Corp. and Lightship Telecom LLC For Exemption from Price Cap on Intrastate Switched Access Rates as Established in D.T.C. 07-9
On behalf of One Communications of Massachusetts, Inc. (2010)

Maryland Public Service Commission
MPSC Case No. 9067
In the matter of the Formal Complaint of New Frontiers Telecommunications, Inc. Vs. Verizon Maryland, Inc.
On behalf of New Frontiers Telecommunications, Inc.

Michigan Public Service Commission
MPSC Case No. U-16847
In the matter of the application of ALLENDALE TELEPHONE COMPANY to resolve a dispute with TDS METROCOM, LLC regarding the nonpayment of usage-based local termination charges.
On behalf of TDS METRCOM, LLC

Michigan Public Service Commission
MPSC Case No. U-14384
In the matter of the complaint and application for resolution of SBC Michigan against LUCRE, INC., for refusal to pay certain charges lawfully assess and for other violations of duties under law
On behalf of Lure, Inc.

Michigan Public Service Commission
MPSC Case No. U-13977 and U-14175
In the matter of the application of AT&T COMMUNICATIONS OF MICHIGAN, INC. for Commission Determination of Switched Access Rates Pursuant to MTA Section 310(2)
On behalf of AT&T Communications of Michigan, Inc.

Michigan Public Service Commission
MPSC Case No. U-13531
In the matter, on the Commission's own motion, to review the costs of telecommunications services provided by SBC Ameritech Michigan
On behalf of MCImetro Access Transmission Services, LLC MCI WORLDCOM Communications, Inc and Brooks Fiber Communications of Michigan, Inc.

Michigan Public Service Commission
MPSC Case No. U-13796
In the matter, on the Commission's own motion, to facilitate the implementation of the Federal Communication Commission's Triennial Review determinations in Michigan
On behalf of Sage Telecom, Inc.

Michigan Public Service Commission
MPSC Case No. U-12622
In the Matter of the application of Ameritech Michigan for approval of shared transport cost study and resolution of disputed issues related to shared transport
On behalf of CoreComm Michigan, Inc.

Michigan Public Service Commission
MPSC Case No. U-12465
In the matter of the application of AT&T Communications of Michigan, Inc., and TCG Detroit for arbitration of interconnection rates, terms and conditions and related arrangements with Ameritech Michigan Pursuant to 47 USC 252(b)
On behalf of AT&T Communications of Michigan, Inc., and TCG Detroit.

Michigan Public Service Commission
MPSC Case No. U-11831
In the matter, on the Commission's own motion, to consider the total long run service incremental costs for all access, toll, and local exchange services provided by Ameritech Michigan
On behalf of AT&T Communications of Michigan, Inc. and TCD Detroit.

Michigan Public Service Commission
MPSC Case No. U-11743
In the matter of the application and complaint of MCI TELECOMMUNICATIONS CORPORATION against MICHIGAN BELL TELEPHONE COMPANY, d/b/a AMERITECH MICHIGAN, seeking (i) a 55% discount on intrastate switched access service where intraLATA dialing parity is not provided and (ii) an order requiring implementation of intraLATA dialing parity on an expedited basis now that July 1, 1997 has passed.

Michigan Public Service Commission
MPSC Case No. U-11757
In the matter, on the Commission's own motion, to determine procedures to ensure that an end user of a telecommunications provider is not switched to another provider without the authorization of the end user.
Michigan Public Service Commission
MPSC Case No. U-11448
In the matter of the application of the Michigan Exchange Carriers Association, Inc., for approval of a joint total service long run incremental cost study
On behalf of AT&T Communications of Michigan, Inc. and MCI Telecommunications Corporation.

Michigan Public Service Commission
MPSC Case No. U-11280
In the matter, on the Commission's own motion, to consider the total service long run incremental costs and to determine the prices of unbundled network elements, interconnection services, resold services, and basic local exchange services for Ameritech Michigan
On behalf of AT&T Communications of Michigan, Inc.

Minnesota Office of Administrative Hearing
Minnesota Public Utilities Commission
OAH No. 21-2500-38965
MPUC Docket No. P-421/C-20-432
In the Matter of Formal Complaint Regarding the Services Provided by the Qwest Corporation D/B/A CenturyLink in Minnesota, on Behalf of the Communications Workers of America
On Behalf of the Minnesota Department of Commerce.

Minnesota Public Utilities Commission
Docket No. P-5340, 421,IC-06-768
In the Matter of the Petition of Eschelon Telecom, Inc. for Arbitration with Qwest Corporation, Pursuant to 47 U.S.C Section 252 of the Federal Telecommunications Act of 1996
On behalf of Eschelon Telecom, Inc.

Minnesota Public Utilities Commission
Docket No. P-5535, 421/M-08-952
In the Matter of the Petition of Charter Fiberlink, LLC for Arbitration of an Interconnection Agreement with Qwest Corporation Pursuant to 47 U.S.C. § 252(b)
On behalf of Charter Fiberlink, LLC.

Mississippi Public Service Commission
MPSC 2003-AD-0714
IN RE: generic proceeding to review the federal communications commission's triennial review order
On behalf of MCImetro Access Transmission Services, LLC MCI WORLDCOM Communications, Inc.

Missouri Public Service Commission
Case No. TO-2009-0037
In the Matter of the Petition of Charter Fiberlink-Missouri, LLC for Arbitration of an Interconnection Agreement Between CenturyTel of Missouri, LLC and Charter Fiberlink-Missouri, LLC.
On behalf of Charter Fiberlink Missouri, LLC.

New Jersey Board of Public Utilities
NBPU Docket No. TX08090830
In the Matter of: The Board's Investigation and Review of Local Exchange Carrier Intrastate Exchange Access Rates
On behalf One Communications, PAETEC Communications, Inc., and US LEC of Pennsylvania, LLC.

New Mexico Public Regulation Commission
Case No. 14-00068-UT
In the Matter of CenturyLink QC'S Status as a Mid-size Carrier.
On Behalf of the New Mexico Attorney General's Office.

North Carolina Utilities Commission
NCUC Docket No. P-100, Sub 133q
In the Matter of: Triennial Review – UNE-P Address Implementation of Unbundling Docket No. P-100, Sub 133q Requirements of R-51.319 in Determining Principally the Continued Availability of Unbundled Local Switching for the Mass-Market
On behalf of MCImetro Access Transmission Services LLC and MCI WorldCom Communications, Inc.

Public Utility Commission of Ohio
PUCO Case No. 02-579-TP-CCS
In the matter of the Complaint and motion of CoreComm Newco, Inc., Complainant, V. Ameritech Ohio, Respondent
On behalf of CoreComm Newco, Inc.

Public Utility Commission of Ohio
PUCO Case No. 00-942-TP-COI
In the matter of the further investigation into Ameritech Ohio's entry into in-region interLATA service under section 271 of the Telecommunications Act of 1996
On behalf of CoreComm Newco, Inc.

Public Utility Commission of Ohio
PUCO Case No. 00-1188-TP-ARB
In the matter of the application of AT&T Communications of Ohio Inc. and TCG Ohio for arbitration of interconnection rates, terms and conditions and related arrangements with SBC Ohio
On behalf of AT&T Communications of Ohio, Inc.

Public Utility Commission of Ohio
PUCO Case No. 96-899-TP-ALT
In the matter of the application of Cincinnati Bell Telephone Company for approval of a retail pricing plan which may result in future rate increases and for a new alternative regulation plan
on behalf of AT&T Communications of Ohio, Inc.

Public Utility Commission of Ohio
PUCO Case No. 96-366-TP-ALT and Case No. 96-532-TP-UNC
In the matter of the complaint of AT&T Communications of Ohio, Inc., Complainant, V. Ameritech Ohio, Respondent, In the matter of the implementation of substitute Senate Bill 306 or substitute House Bill 734 of the 121st General Assembly
On behalf of AT&T Communications of Ohio, Inc.

Public Utility Commission of Ohio
PUCO Case No. 96-922-TP-UNC
In the matter of the review of Ameritech Ohio's Economic Costs for Interconnection, Unbundled Network Elements, and Reciprocal Compensation for Transport and Terminations of Local Telecommunications Traffic
On behalf of AT&T Communications of Ohio, Inc.

Public Utility Commission of Ohio
PUCO Case No. 02-1280-TP-UNC
In the Matter of the Review of SBC Ohio's TELRIC Costs of Unbundled Network Elements
On behalf of CoreComm Newco, Inc., LDMI Telecommunications, Inc. and XO Ohio, Inc.

Public Utility Commission of Ohio
PUCO Case No. 07-0589-GA-AIR
Report of Conclusions and Recommendations on the Financial Audit of Duke Energy Ohio, Inc. In Regard to Case
No. 07-0589-GA-AI.
Report to the Staff of the PUCO.

Public Utility Commission of Ohio
PUCO Case No. 07-0829-GA-AIR
Report of Conclusions and Recommendations on the Financial Audit of the East Ohio Gas Company d/b/a Dominion East Ohio In Regard to Case No. 07-0829-GA-AIR.
Report to the Staff of the PUCO.

Public Service Commission of South Carolina
Docket No. 2003-326-C
In Re: Analysis of Continued Availability of Unbundled Local Switching for Mass Market Customers Pursuant to the Federal Communications Commission's Triennial Review Order
On behalf of MCImetro Access Transmission Services LLC and MCI WorldCom Communications, Inc.

Public Utility Commission of Texas
Case No. 35869
Petition of Charter Fiberlink TX-CCO, LLC for Arbitration of an Interconnection Agreement with CenturyTel of Lake Dallas, Inc. Pursuant to Section 252 of the Federal Communications Act of 1934, as Amended, and Applicable State Laws.
On behalf of Charter Fiberlink TX-CCO, LLC.

Tennessee Regulatory Authority
TRA Docket No. 03-00491
Implementation of the Federal Communications Commission's Triennial Review Order – 9 Month Proceeding – Switching
On behalf of MCImetro Access Transmission Services, LLC and Brooks Fiber of Tennessee, Inc.

Tennessee Regulatory Authority
TRA Docket No. 03-00526
Implementation of the Federal Communications Commission's Triennial Review Order – 9 Month Proceeding – Hot Cuts
On behalf of MCImetro Access Transmission Services, LLC and Brooks Fiber of Tennessee, Inc.

Washington Utilities and Transportation Commission
WUTC Docket UT-181051
In the Matter of the Washington Utilities and Transportation Commission, Complainant, V. CenturyLink Communications, LLC, Respondent
On Behalf of the Staff of the WUTC

Washington Utilities and Transportation Commission
WUTC Docket No. UT-063061
In the Matter of the Petition of Qwest Corporation for Arbitration with Eschelon Telecom, Inc. Pursuant to 47 U.S.C. Section 252 of the Federal Telecommunications Act of 1996
On behalf of Eschelon Telecom, Inc.

Washington Utilities and Transportation Commission
WUTC Docket No. UT-083041
In the Matter of the Petition of Qwest Corporation for Arbitration with between CHARTER FIBERLINK WA-CCVII, LLC and QWEST CORPORATION Pursuant to 47 U.S.C. Section 252
On behalf of Charter Fiberlink WA-CCVII, LLC.

Washington Utilities and Transportation Commission
WUTC Docket No. UT-181051
In the Matter of the Washington Utilities and Transportation Commission, Complainant, V., CenturyLink Communications, LLC, Respondent
On behalf of the Staff of the Washington Utilities and Transportation Commission.

Washington Utilities and Transportation Commission
WUTC Docket No. UT-240029
In the Matter of Petition of the Centurylink Companies – Qwest Corporation; CenturyTel of Washington; CenturyTel of Interisland; CenturyTel of Cowiche; and,United Telephone Company of the Northwest to be Competitively Classified Pursuant to RC 80.36.20.
On behalf of the Staff of the Washington Utilities and Transportation Commission.

Public Service Commission of Wisconsin
PSCW Docket No. 2815-TR-103
Application of CenturyTel of the Midwest-Kendall LLC Requesting Public Service Commission to Approve Alternative Regulation Plan
On behalf of AT&T Communications of Wisconsin, L.P. and TCG Milwaukee.

Public Service Commission of Wisconsin
PSCW Docket No. 05-TI-174
Generic review of carrier performance and consumer benefits under alternative regulation
On behalf of AT&T Communications of Wisconsin, Inc.

Public Service Commission of Wisconsin
PSCW Docket No. 05-MA-148 and Docket No. 05-MA-149
Charter Fiberlink, LLC Petition for Arbitration of Interconnect, Rates, Terms, Conditions, And Related Arrangements with CenturyTel Non-Rural Telephone Companies of Wisconsin Pursuant To 47 U.S.C. §252(b)
On behalf of Charter Fiberlink, LLC.

Charter Fiberlink, LLC Petition for Arbitration of Interconnect, Rates, Terms, Conditions, And Related Arrangements with CenturyTel Rural Telephone Companies of Wisconsin Pursuant To 47 U.S.C. §252(b)
On behalf of Charter Fiberlink, LLC.

Selected Reports, Presentations and Publications

Focused Operations Audit of Frontier Communications Parent, Inc.
Prepared for New York Public Service Commission
2025

Pole Attachment Rate Formula (SB 595).
Prepared for New Hampshire Department of Energy
2025

Artificial Intelligence and its Emerging Impact in Telecommunications: Strategic Telecommunications Planning & Analysis. Identifying the Impact of artificial intelligence and evolving regulatory frameworks on telecom services and operations.
QSI Report prepared on behalf of the U.S. General Services Administration
2024

Network as a Service (NaaS) 2030: Strategic Telecommunications Planning & Analysis. Defining an enterprise network vision in an evolving telecommunications marketplace. QSI Report prepared on behalf of the U.S. General Services Administration
September 2023

Network Services 2025 Strategic Telecommunications Planning & Analysis: Industry Trends and Emerging Technologies and the Potential Impact on Federal Acquisitions. QSI Report prepared on behalf of the U.S. General Services Administration
2017

Texting with Toll-Free Numbers, Old-School Market Failure Plagues a New-Age Market.
Prepared for Somos, Inc.
2016

Audit Report: The Efficiency and Effectiveness of the Kansas Universal Service Fund.
Presented to the House Utilities and Telecommunications Committee, Kansas Legislature.
2015

Audit Report: The Efficiency and Effectiveness of the Kansas Universal Service Fund.
Presented to the Senate Utilities Committee, Kansas Legislature.
2015

"Net Neutrality" How the FCC's New Rules May Impact Networx and the Federal Government's Acquisition and Use of Internet-Based Services.
Presented to the United States General Services Administration
2015

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